

MEDIOBANCA

3M RESULTS AS AT 30 SEPTEMBER 2024

Milan, 12 November 2024



MEDIOBANCA

Agenda

Section 1. Executive summary

Section 2. 3M/1Q25 Group results

Section 3. 3M/1Q25 Divisional results

Section 4. Closing remarks

Annexes

1. Macro scenario
2. Divisional tables



MEDIOBANCA

POSITIVE START TO FY25: €330M NET PROFIT

ROBUST INVESTMENTS FOR GROWTH

ALL BANKING BUSINESSES IMPROVING

Executive summary

Section 1

Strong commercial flows, record for a summer quarter

€2.6bn NNM in WM (doubled¹ again, at the best industry levels @ 10% TFA), **€2.1bn new loans in CF** (up 12%¹), **solid activity in CIB** (27 deals announced in the quarter, +36% YoY²)

Revenues €865m, with solid growth in banking businesses: WM +5%¹ (to €228m), **CIB +30%¹** (to €183m), **CF +8%¹** (to €310m)
INS normalized to €115m (-20%¹)

All businesses saw increases in net profit: WM +6%¹ (to €53m), **CIB +19%¹** (to € 57m), **CF +5%¹** (to €102m)

Double-digit growth in fee income (up 29%¹ to ~€230m) driven by WM and CIB

Material growth in NII in Consumer Finance (up 8%¹), confirmed as the Group's NII growth driver

Group NII down temporarily (by 2%¹ to €485m) to foster NNM (promotional campaign at MB Premier to raise deposits and encourage future conversion to AUM), avoid unprofitable corporate lending, and exploit opportunities in Markets

Efficiency preserved (C/I ratio ~43%) with ongoing investments in talent, innovation and security
33 sales staff recruited in WM, CIB mid-cap advisory business launched in Germany, digital channels empowered in CF

Asset quality confirmed strong: CoR at 51bps, with only €7m overlays used (€215m residual)

Net profit at €330m, 3M EPS at €0.40 - **ROTE ~13%**

Strong capital generation (70bps in 3M), **CET1 ratio at 15.4%³** (down 10bps YoY and up 20bps QoQ)

Sound shareholder remuneration: 70% cash accrued, €385m SBB⁴ starting on 12 Nov, 2024

1) YoY: 3m Sept24 / 3m Sept23

2) Excluding Arma Partners deals in 1Q25 to ensure like-for-like comparison base vs 1Q24

3) Phased-in and fully-loaded pro forma, considering the Danish Compromise as permanent (benefit of ~100bps) and including retained earnings for the period (~25bps, incl. indirect effects) (not subject to authorization pursuant to Article 26 of the CRR) net of 70% dividend payout

4) Already authorized by ECB (on 7 Oct. 2024) and approved by shareholders in AGM (on 28 Oct. 2024)



WEALTH MANAGEMENT: FRANCHISE ENHANCEMENT

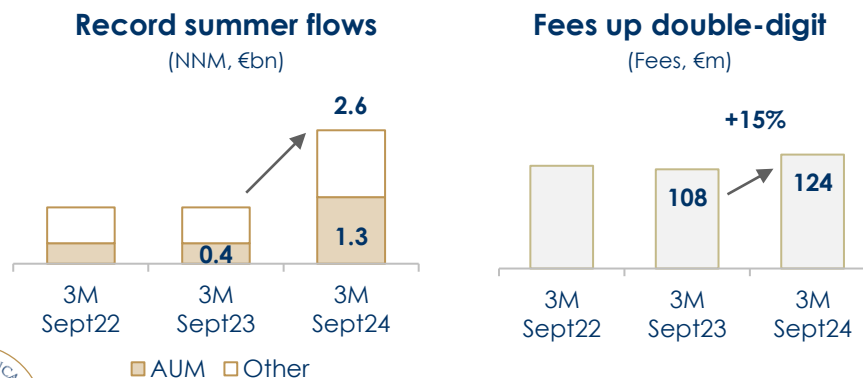
STRONG GROWTH DUE TO UNIQUE POSITIONING

Executive summary

Section 1

Ongoing investment for growth, driving record NNM (€2.6bn) and 15% fee growth

- ◆ **PIB model:** €0.6bn in liquidity events intercepted in 3M
- ◆ **Recruitment in 1Q25:** 33 new sales staff, with ongoing repositioning in terms of larger portfolios and higher-end customer base
- ◆ Deposit promotions (€750m gathered) to **fuel NNM** and future conversion
- ◆ **Mix improving:** AUM @~50% of TFA inflows, with **growing inhouse products** (~50% of AUM inflows²)
- ◆ **Polus/ADIA agreement:** capital commitment for Special Situation funds, not yet invested



1Q25 KPIs

<p>NNM €2.6bn record summer flows 10% of TFA¹ top ranked in IT</p>	<p>TFA €103bn up 16% YoY up 4% QoQ mix improving</p>	<p>Revenues €228m up 5% YoY</p>
<p>Fees €124m up 15% YoY 54% of Group fees</p>	<p>Net profit €53m up 6% YoY</p>	<p>RoRWA 3.6%</p>

MBWM: opportunities ahead

- ◆ **Unique Private & Investment Banking origination model**, in a favourable environment for corporate activity/liquidity events
- ◆ **Ability to outperform the system** due to
 - ◆ material recruitment and repositioning in MB Premier, already enjoying the highest sales productivity
 - ◆ product/solutions capability within MB Group
- ◆ **Asset mix and COF favoured by decreasing interest rates**

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- 1) Annualized
- 2) Rising to 70% including Polus institutional clients network



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CIB: MORE DIVERSIFIED, PROFITABLE AND K-LIGHTER

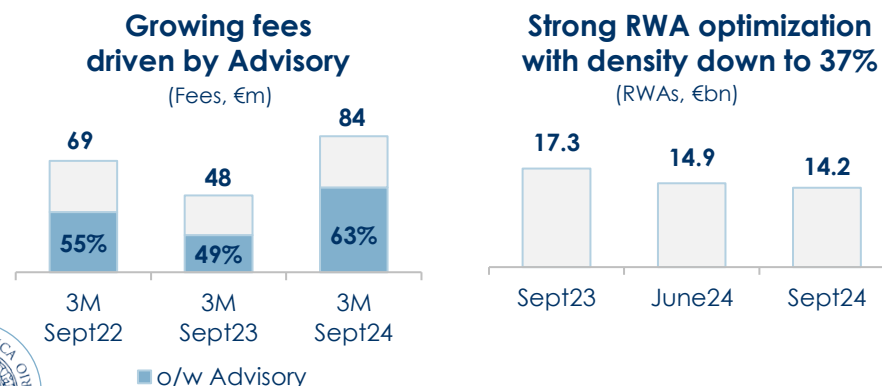
CONTRIBUTING HEAVILY TO PIB MODEL AND FEE GENERATION

Executive summary

Section 1

Outline of the targeted capital-light, advisory-driven international CIB business becomes visible with the positive cycle turnaround and the new initiatives launched in the past 18M

- ◆ **Rebounding pipeline:** 27 deals announced in 1Q25
- ◆ **Arma Partners:** leadership in Tech/Digital space delivering a strong performance
- ◆ **New initiatives:**
 - **Mid-cap advisory launched in Germany** in July with the opening of a new branch office in Frankfurt
 - **Energy transition:** strong **track record** in Italy and Spain
 - **BTP specialist activity fully operational**



1Q25 KPIs

<p>Loan book €18.4bn flat YoY down 3% QoQ selective approach</p>	<p>RWAs €14.2bn down 18% YoY down 4% QoQ ~30% of Group RWA</p>	<p>Revenues €183m up 30% YoY down 19% QoQ</p>
<p>Fees €84m up 75% YoY down 38% QoQ</p>	<p>Net profit €57m up 19% YoY down 24% QoQ</p>	<p>RoRWA 1.5% up 50bps YoY</p>

MBCIB: opportunities ahead

- ◆ **Cyclical business fostered by lower interest rates**
- ◆ **Stronger presence in advisory**, potentially generating new lending opportunities
- ◆ **Solid and synergistic CIB-PB partnership**
- ◆ **New initiatives set up in FY24 starting to generate revenues**
- ◆ **Further RWA reduction to come** in Jan25 from LGD improvement in Corporate portfolio due to CRR3

CONSUMER FINANCE: SOUND NEW BUSINESS WITH BETTER MARGINS

GROUP NII DRIVER

Executive summary

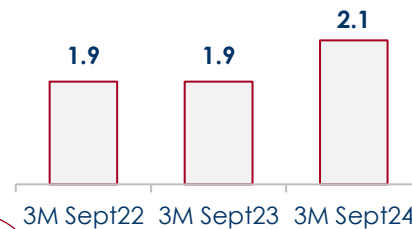
Section 1

Fixed rate – 2Y duration book, steadily growing in volumes and marginality with decreasing rates

- ◆ **Record summer new business** (€2.1bn up 12% YoY), **accretive with decreasing rates being**
 - @80% in personal loans distributed by direct network
 - @36% of direct personal loans distributed digitally
- ◆ **Unbroken growth in loan book** (up 6% YoY), **NII** (up 8% YoY), **marginality** (up 20bps YoY) **and net profit** (up 5% YoY)
- ◆ **Sound asset quality (Net NPL/Ls: 1.7%; coverage 75%)** and **CoR under control**

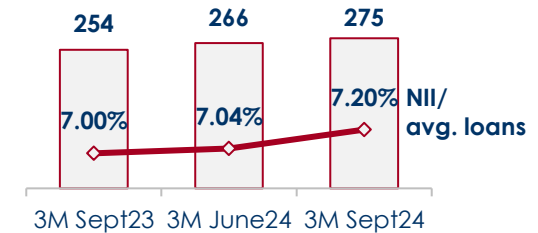
Record summer flows

(New loans, €bn)



Growing NII with increasing profitability

(NII, €m)



1Q25 KPIs

<p>New loans €2.1bn record summer flows</p>	<p>Loan book €15.3bn up 6% YoY up 1% QoQ</p>	<p>Revenues €310m up 8% YoY up 3% QoQ highest-ever level</p>
<p>Cost of risk 178bps €167m overlays set aside</p>	<p>Net profit €102m up 5% YoY up 12% QoQ highest-ever level</p>	<p>RoRWA 2.8%</p>

Compass: opportunities ahead

- ◆ **Loan book rotation NII-accretive with decreasing rates**, partly due to lower CoF
- ◆ **Strong investment in proprietary distribution** to support new business and profitability
- ◆ **Leadership in digital channels and BNPL** (29K merchants) to acquire clients backed by heavy investments in IT
- ◆ **Solid new business** fueling unbroken loan book growth



1Q25 KPIs: REVENUES €865M, NET PROFIT €330M

Executive summary

Section 1

Financial results

MEDIOBANCA GROUP – 3M as at Sept24				
PER SHARE	3M EPS	BVPS	TBVPS	No. shares/ ow treasury
	€0.40 -4% YoY +1% QoQ	€13.0 +4% YoY +1% QoQ	€11.7 +1% YoY +1% QoQ	832.9m, -2% YoY, flat QoQ 4.3m treasury
P&L	Revenues	C/I ratio	GOP risk adj	Net profit
	€865m flat YoY -12% QoQ	43% +3pp YoY flat QoQ	€428m -7% YoY -15% QoQ	€330m -6% YoY +1% QoQ
A&L	Loans	Funding	TFA	NNM
	€52bn +2% YoY -1% QoQ	€62bn ow WM ¹ €36bn +3%YoY -2% QoQ	€103bn +16% YoY +4% QoQ	€2.6bn +2x YoY -22% QoQ
Ratio	Gross NPL/Ls	CoR	ROTE	RoRWA
	2.6% Flat YoY +0.1pp QoQ	51bps +5bps YoY +8bps QoQ	13.0% -1.3pp YoY -4.1pp QoQ	2.7% -10bps YoY -70bps QoQ
K	RWAs	Group density ²	CET1 ratio	Leverage Ratio
	€47bn -6% YoY -1% QoQ	48% -5ppYoY flat QoQ	15.4% ³ -10bps YoY +20bps QoQ	7.2% -80bps YoY +10bps QoQ

Highlights

- ◆ **3M EPS: €0.40** (down 4% YoY, up 1% QoQ)
- ◆ **TBVPS: €11.7** (up 1% YoY and QoQ); **BVPS: €13.0** (up 4% YoY, 1% QoQ)
- ◆ **SBB: €385m approved by both ECB and AGM**; starting on 12/11/24
- ◆ **Revenues to €865m (flat YoY), with fees up 29% YoY** and normalized INS contribution
- ◆ **Healthy efficiency ratio (C/I ratio at 43%)**, despite investments in distribution, digital innovation and talent
- ◆ **Comfortable funding position**: higher deposit (up 2% YoY) with temporary CoF increase, bond spreads at lowest levels
- ◆ **Robust liquidity indicators**: LCR 154%, CBC remains high at €19.4bn, NSFR 115.5%
- ◆ **Healthy asset quality** (gross NPLs at 2.6%), **high coverage ratios** (NPLs 69%, PLs 1.32%)
- ◆ **CoR @51bps, with €215m overlays still available** (down €7m QoQ)
- ◆ **Decreasing RWAs** (down 6% to €47bn) and **RoRWA at 2.7%**
- ◆ **CET1³ @15.4%**, down 10bps YoY, but up 20bps QoQ
- ◆ **ROTE at 13%**

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YoY: 3m Sept24 / 3m Sept23; QoQ: 3m Sept24 / 3m June24

1) Including WM deposits and bonds placed with WM proprietary and third-party networks

2) Group RWAs/total assets

3) Phased-in and fully-loaded pro forma, considering the Danish Compromise as permanent (benefit of ~100bps)



MEDIOBANCA

DELIVERY OF BP “ONE BRAND-ONE CULTURE” ONGOING

Executive summary

Section 1

Stronger industrial footprint
feeding high &
sustainable growth

Superior
capital creation

High distribution
with low execution risk

FY25 GUIDANCE¹

CONFIRMED

◆ **Growth in TFAs with €9-10bn of NNM p.a. with strong enhancement of physical and digital platform**

◆ **RWAs decreasing slightly with selective profitable loans growth offset by optimization** improved

◆ **Moderate growth in banking business revenues, with fees up low double-digit in WM and CIB**

◆ **C/I ratio at 44% on annual basis
with continuous investments in growth managed efficiently**

◆ **CoR ratio at ~55bps in part by leveraging overlays**

◆ **Growth in EPS: up 6/8%¹**

◆ **Material capital generation and CET1 in 15.5%-16% range²** improved

◆ **Growth in shareholders' remuneration: cash payout ratio @70%³ + share buyback⁴**

1) Assuming macro scenario disclosed in Annex. Including the cancellation of approx. 80% of the shares to be acquired as part of the €385m buyback to be implemented in FY 24-25
2) Including 70% dividend payout and before SBB to be progressively evaluated
3) With interim dividend to be paid in May 2025
4) Approved by ECB and AGM 2024 by €385m, starting on 12 Nov, 2024

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MEDIOBANCA

SELECTIVE AND VALUE-DRIVEN ASSET GROWTH...

3M/1Q25 - Group results

Section 2

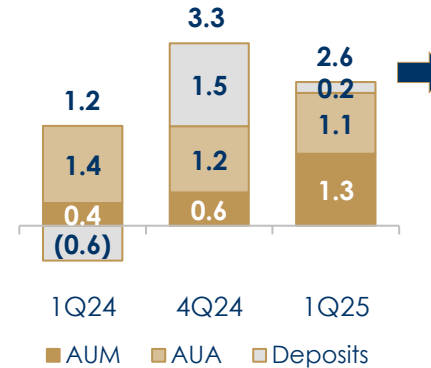
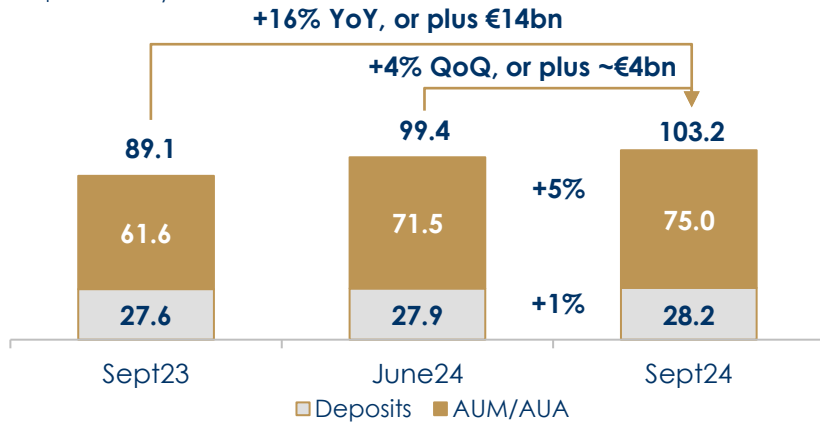
TFA's up >€100bn (up16% YoY, 4% QoQ)...

among the highest quarterly NNM and growth in the sector¹

(Group TFAs, €bn)

(3M NNM Jul24-Sept24, €bn)

**FIDURAM
INTESA SANBILO
PRIVATE BANKING**
€2.8bn (3% TFA)



MEDIOBANCA
€2.6bn (10% TFA)

azimut
€2.5bn (10% TFA)

FINECO
€1.9bn (6% TFA)

mediolanum
€1.5bn (5% TFA)

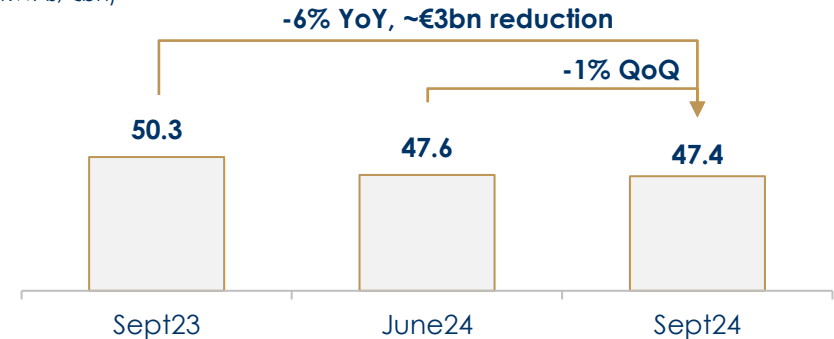
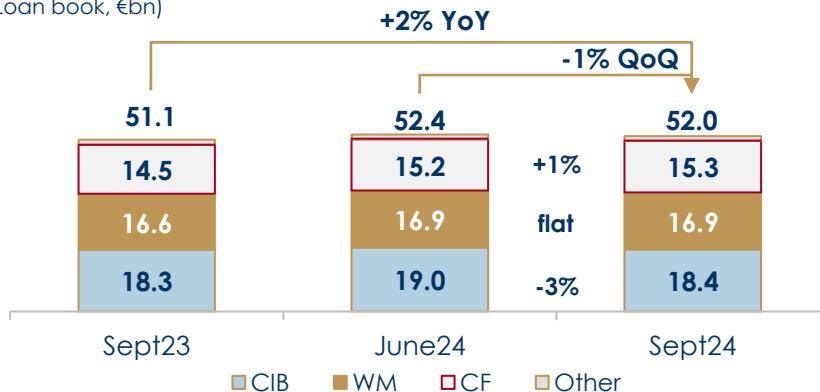
**BANCA
GENERALI**
€1.1bn (4% TFA)

Loan book: up in CF, subdued/selective in CIB/WM

RWA optimization ongoing

(Loan book, €bn)

(RWAs, €bn)



1) Source: company press releases and Assoreti. Including NNM from AUM, AUA and deposits. Growth calculated as NNM/TFAs, annualized

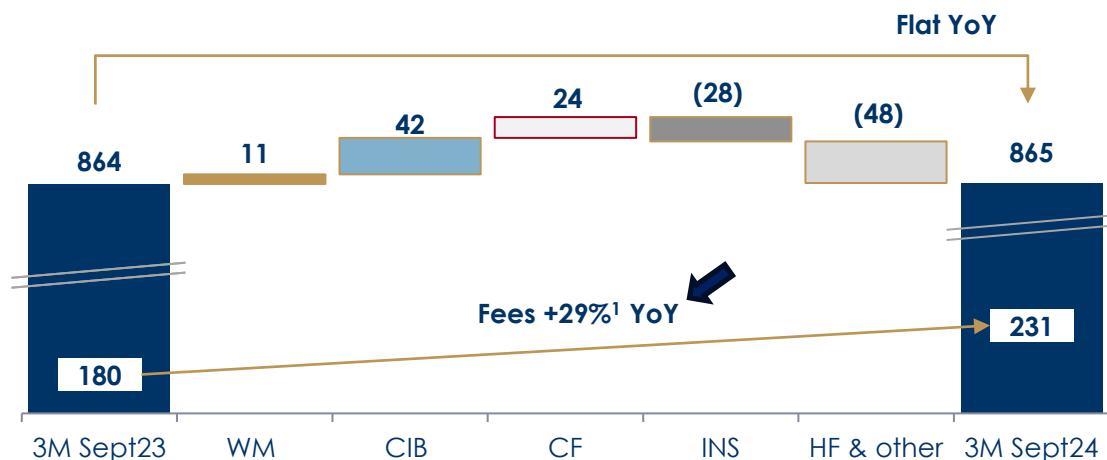


GENERATING MORE DIVERSIFIED AND FEE-DRIVEN REVENUES

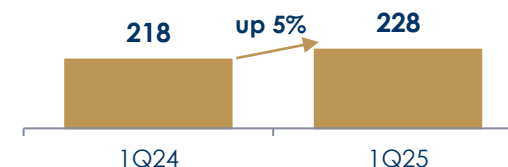
3M/1Q25 - Group results

Section 2

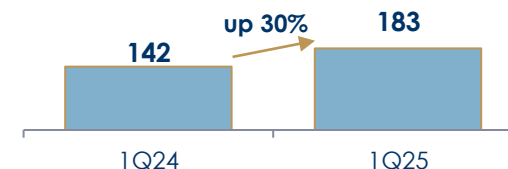
Group revenues by division (YoY, 3M, €m)



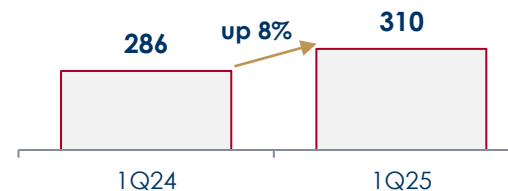
WM revenues (3M, €m)



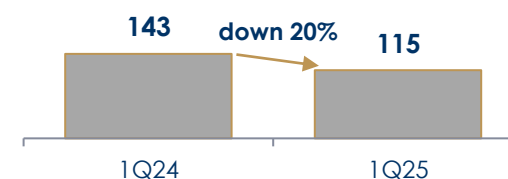
CIB revenues (3M, €m)



CF revenues (3M, €m)



Insurance revenues (3M, €m)



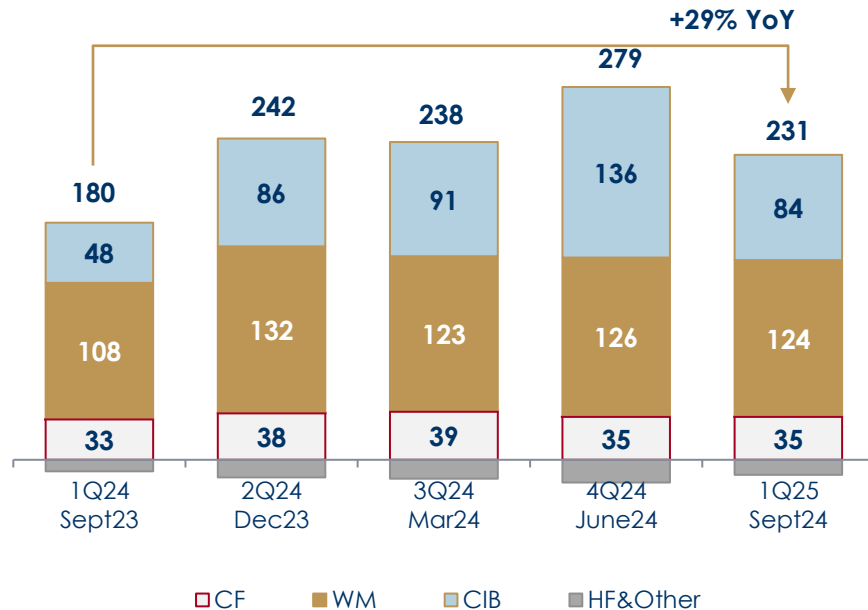
- ◆ 1Q25 revenues flat YoY at €865m with lower INS offset by growth in businesses
- ◆ 3M revenues up YoY in WM (+5%) CIB (+30%) and CF (+8%), and still lower than FY24 average due to seasonal factors (summer quarter)
 - ◆ WM: up 5% YoY, with fees up 15% driven by AUM/AUA growth
 - ◆ CIB: up 30% YoY, benefiting from rebound in IB and AP consolidation
 - ◆ CF: up 8% YoY, with solid trend of NII (up 8% YoY) on the back of solid new loans
 - ◆ INS: contribution normalized, due to AG's lower non-operating results (capital gains and FV valuation) and decrease in P&C operating income
 - ◆ HF: contraction due to lower interest rates/trading income²

FEES UP 29% ON THE BACK OF SOLID AUM GROWTH AND IB ACTIVITY

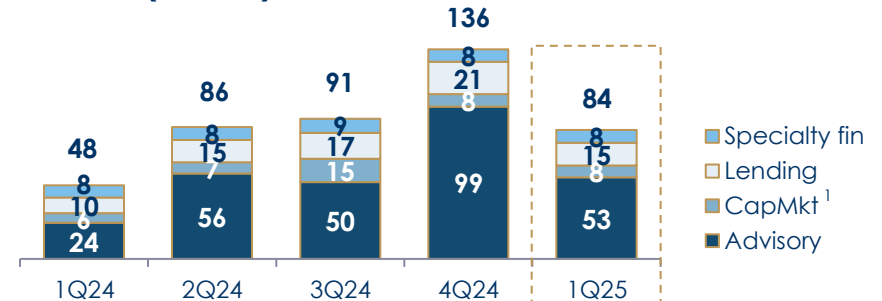
3M/1Q25 - Group results

Section 2

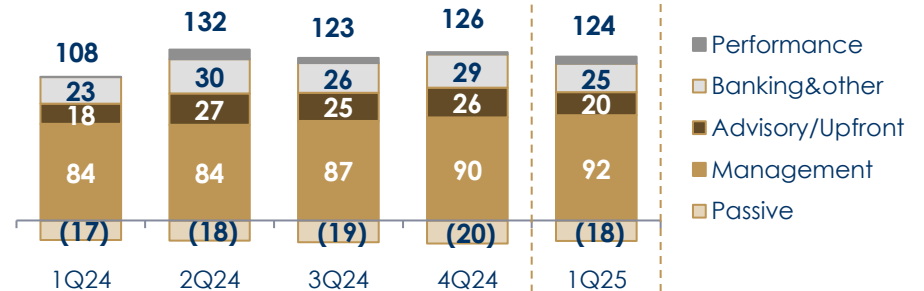
Fee income trend by division (€m, 3M)



CIB fees (€m, 3M)



WM fees (€m, 3M)



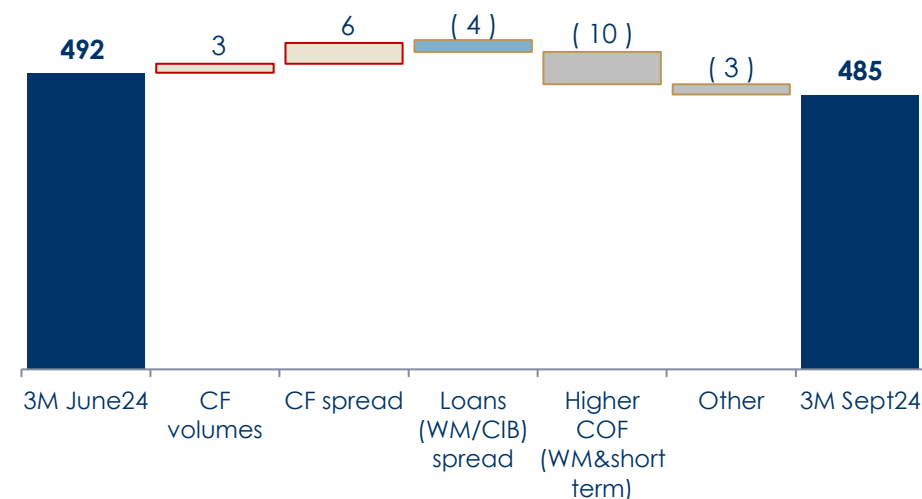
- ◆ **1Q25 fees total €231m, up 29% YoY driven by solid trend in WM, rebound in IB and AP consolidation**
- ◆ **WM: €124m (up 15% YoY), with management fees up 9% YoY, on higher AUM (up 15% YoY), and solid trend in upfront fees (up 10% YoY); last Q trend (down 1%) due to the summer affecting upfront fees and concentration in 4Q24 in relation to Private Markets events and banking fees' seasonality (usually higher in Dec and June Qs)**
- ◆ **CIB: €84m, up 75% YoY (up 26% on a like-for-like basis²), reflecting AP consolidation (~€23m in 1Q25), recovery of IB activity, and continuing strong DCM; QoQ trend affected by several Advisory deals being closed in 4Q24**
- ◆ **CF: €35m, up 7% YoY (flat QoQ) driven by increased BNPL business that is effectively replacing insurance fees**

NII: CF UP 4% QoQ AND 8% YoY, GROUP NII TEMPORARILY DOWN TO FUEL PROFITABLE GROWTH

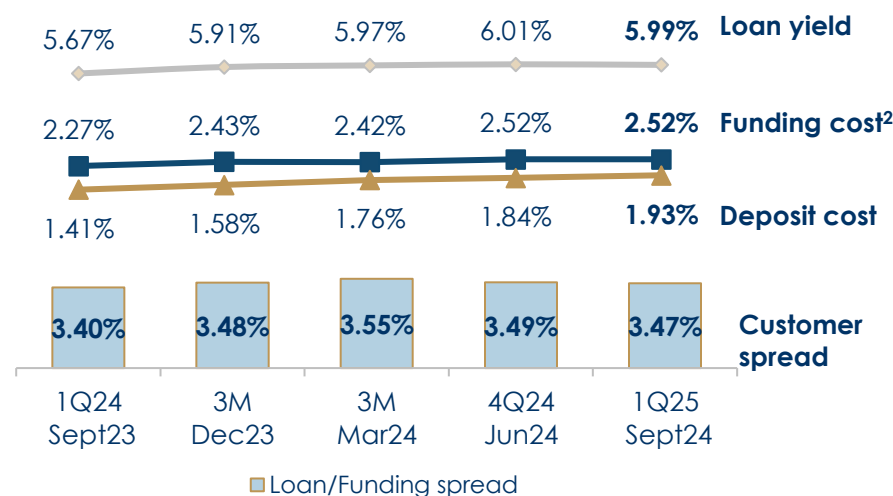
3M/1Q25 - Group results

Section 2

NII trend by sourceses (€m, 3M)



Yields, CoF and marginality¹



◆ **1Q25 NII down 2% YoY and QoQ. 1Q drivers:**

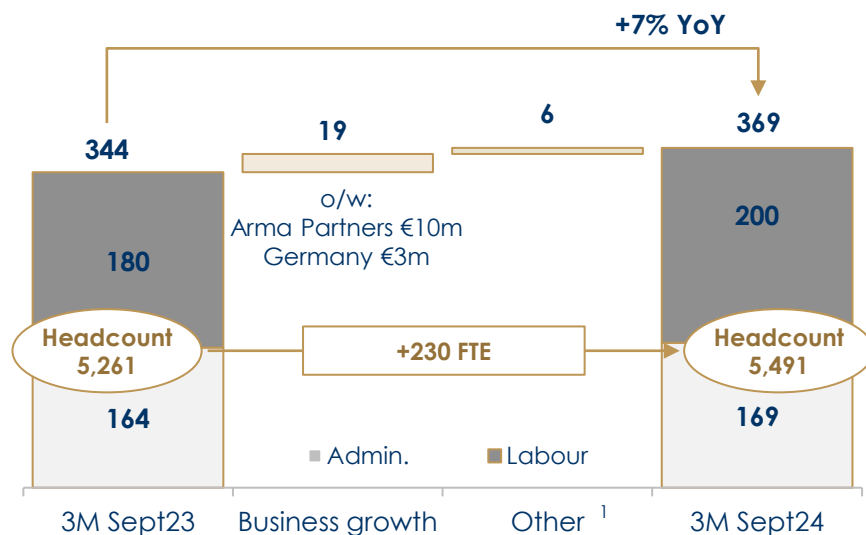
- ◆ **Positive contribution from CF, driven by both volumes and spreads:** NII up €9m QoQ to €275m (up 4% QoQ, up 8% YoY) with loans up to €15.3bn (up 0.9% QoQ, up 6% YoY). NII margin (NII/Avg loans) up 20bps YoY
- ◆ **Avoiding unprofitable loans: lower spread in corporate lending (-€2m impact) and mortgages (-€2m)**
- ◆ **Fueling profitable medium-term growth: Increase in CoF (-€10m impact)** with deposit costs up 9bps QoQ to support WM TFA growth and future conversion to AUM. Short-term funding tactically increased to finance opportunities in Markets and bridge senior bond issuance made in October at lower (medium-term) spreads
- ◆ **Other non-commercial factors and one-offs (-€3m)**

COSTS: ONGOING INVESTMENTS IN BUSINESS-ENHANCING FACTORS

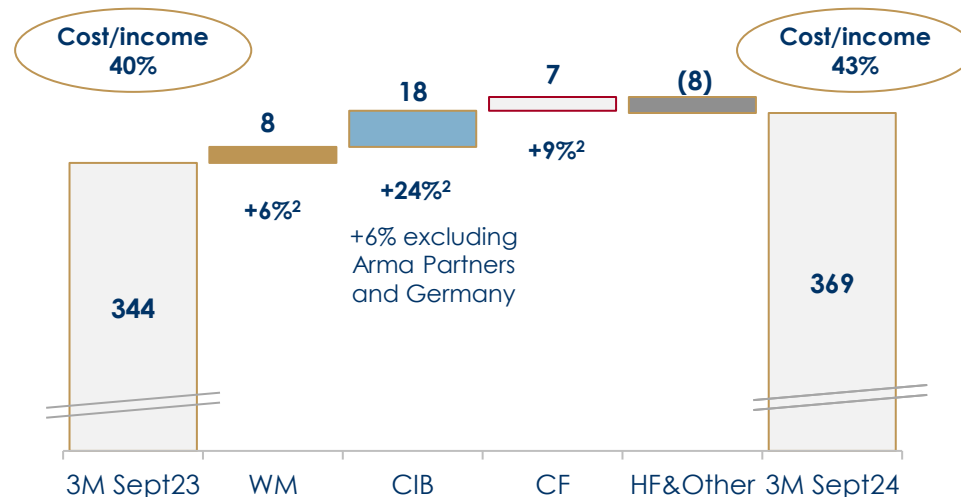
3M/1Q25 - Group results

Section 2

Group costs trend by type (€m)



Cost trend by division (€m)



- Costs up 7% (or additional €25m) driven by investments for growth, regulation, CCNL, IT enhancement:
 - Business-related growth** (€19m additional costs YoY) which includes platform growth (headcount up by 230 YoY, including ~100 from Arma Partners and German office) and directly related business
 - Other costs**, including IT/Projects and inflation/CCNL

Enhancement in businesses, reduction in HF:

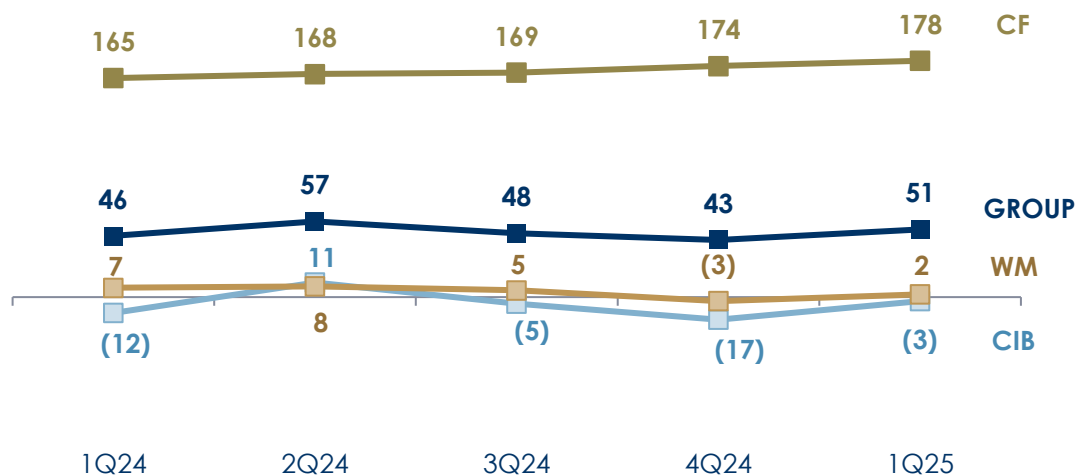
- WM:** up 6% YoY due to recruitment costs and IT upgrade
- CIB:** up 24% YoY due to AP consolidation (€10m) and new initiatives set up (e.g. German office €3m, CO₂ trading, BTP specialist)
- CF:** up 9% YoY for 24/7 IT platform enhancement and larger operations
- HF:** down 19%

GROUP CoR AT 51BPS, CONFIRMED AT GOOD LEVEL

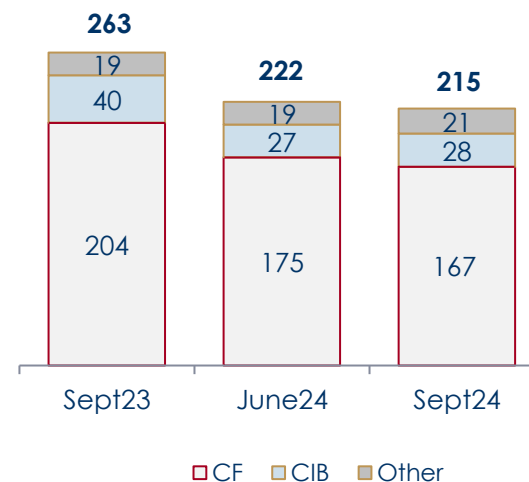
3M/1Q25 - Group results

Section 2

CoR trend by Group and divisions (bps)



Overlay stock trend (€m)



- ◆ **1Q25 Group CoR at 51bps vs 46bps in 1Q24**, with partial use of overlays (stock down €7m QoQ to €215m at Group level):
 - ◆ **CF: CoR at 178bps, posting a gradual increase (up 13bps YoY) as expected**, due to modest upward trend in early risk indicators and new loans mix (more skewed towards high risk-adj. profitable personal loans) - €8m overlay release in 1Q25
 - ◆ **CIB: negligible CoR at -3bps**, reflecting **strong portfolio quality and ongoing selective approach**, with no overlay use in 1Q25
 - ◆ **WM: confirmed low and below 10bps**

PRUDENT STAGING

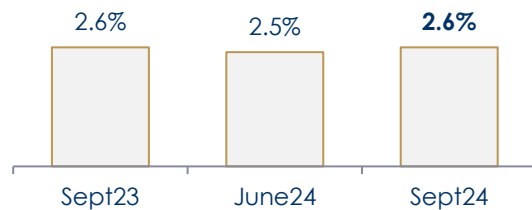
GROSS NPL RATIO AT 2.6% AND HIGH COVERAGE RATIOS

3M/1Q25 - Group results

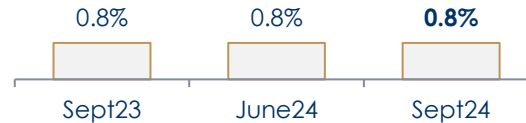
Section 2

Gross NPL ratio flat YoY at 2.6% (0.8% net), with strong coverage (69%) confirmed

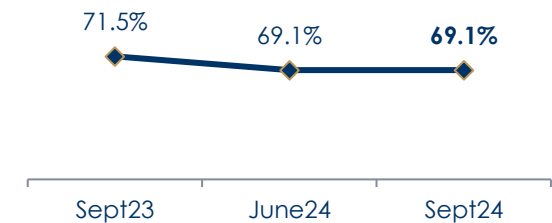
Gross NPL ratio



Net NPL ratio



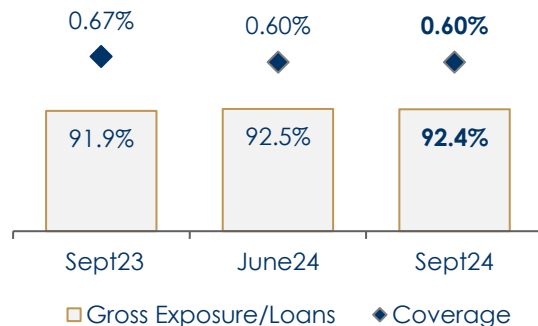
NPL coverage ratio



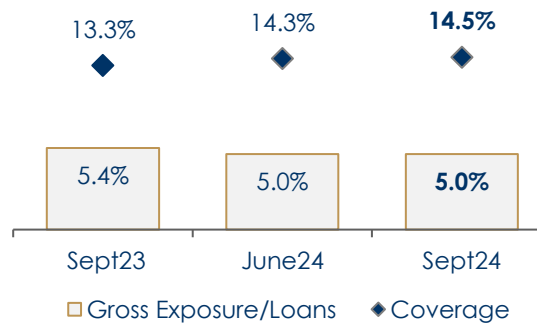
Sound performing loans indicators confirmed

Stage 2 loans down to 5% of gross loans with high coverage (~15%) – Performing loans coverage ratio high at 1.32%

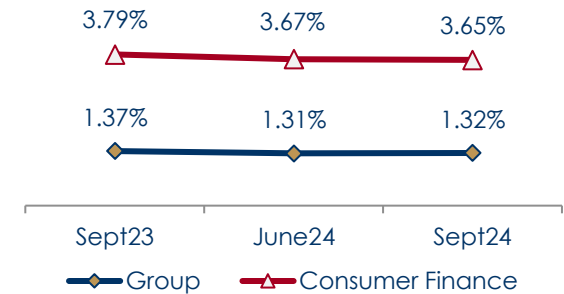
Stage 1 performing loans



Stage 2 performing loans



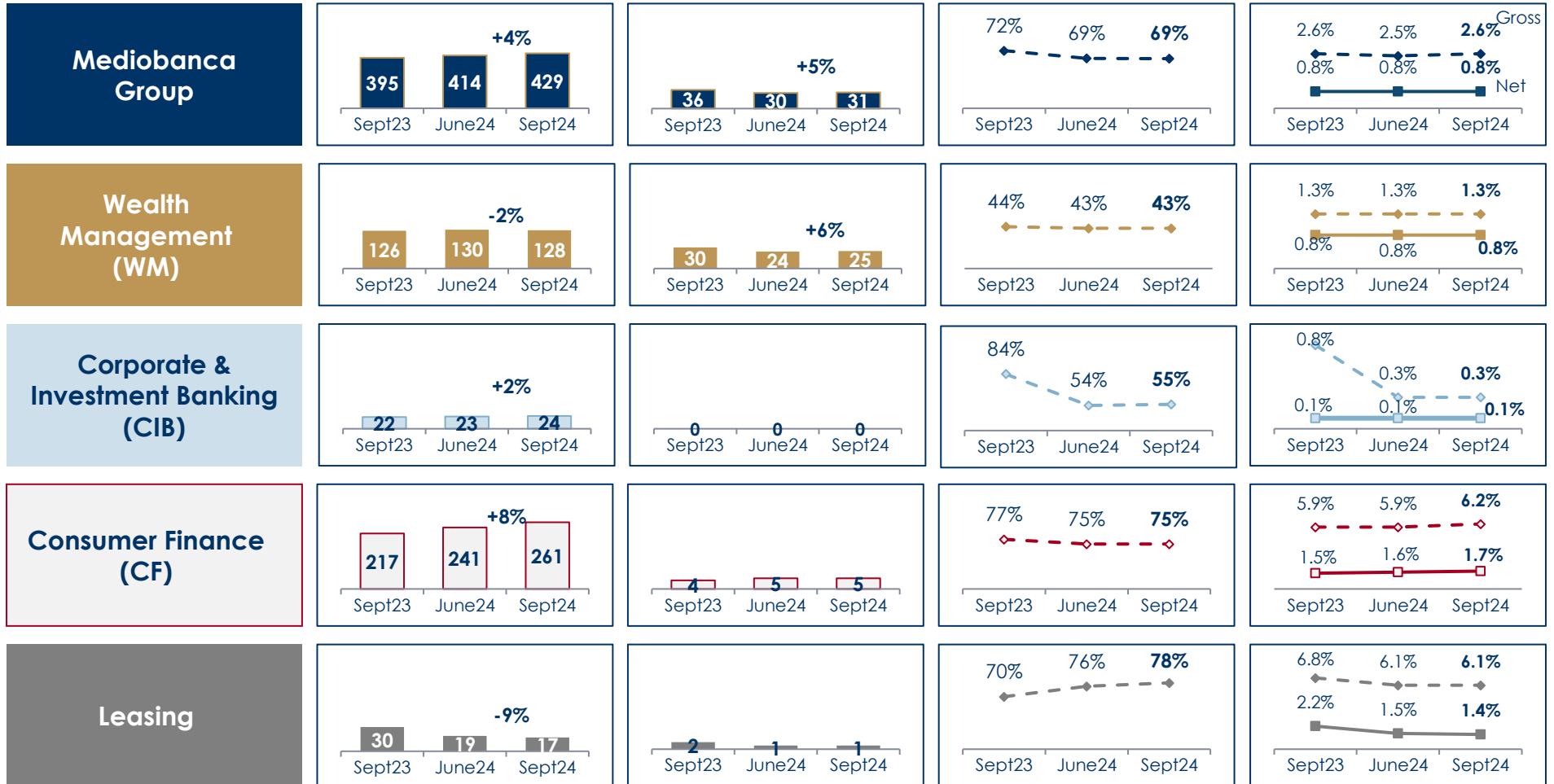
Performing loans coverage



ASSET QUALITY BY DIVISIONS

3M/1Q25 - Group results

Section 2



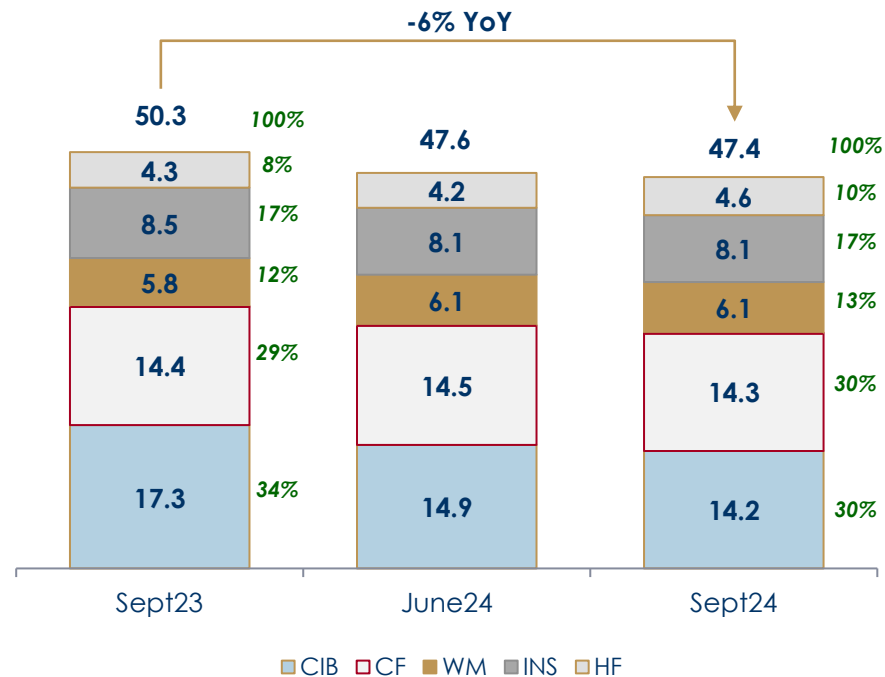
EFFECTIVE CAPITAL MANAGEMENT - RORWA AT 2.7%

RWA DOWN 6% YOY, CIB DOWN 18% (>€3BN REDUCTION)

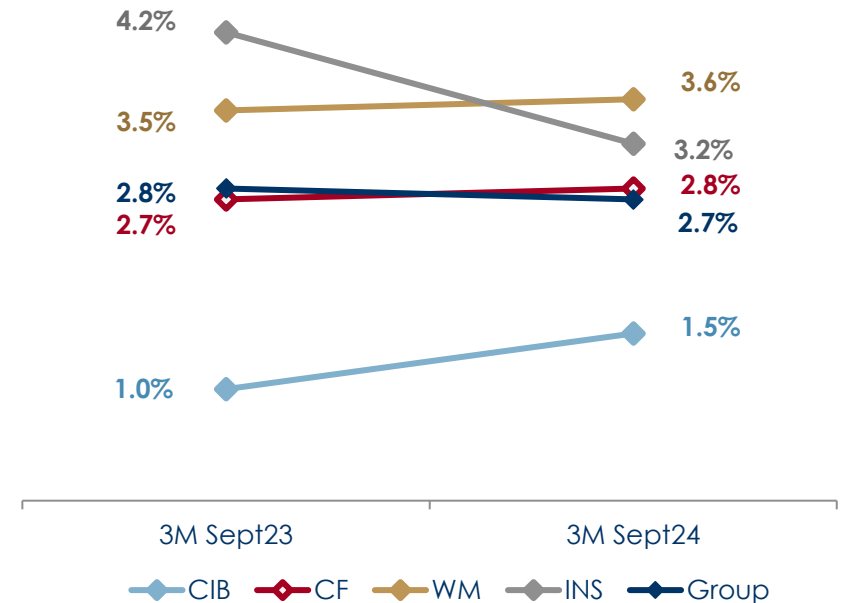
3M/1Q25 - Group results

Section 2

RWAs trend by division (€bn, incidence %)



Divisional RoRWA (%)



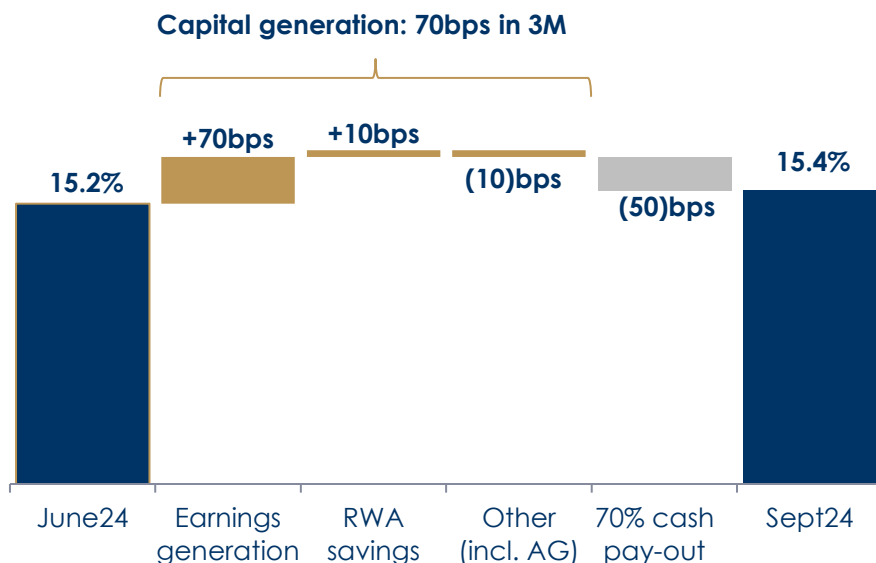
- ◆ **Ongoing RWAs optimization (down 6% YoY to €47.4bn)**, driven by the selective origination approach and the introduction of risk mitigation measures mainly in CIB, plus RWA savings in CF due to SRT (€500m lower RWAs in 4Q24) and AIRB model revision (~€0.2bn in 1Q25); RWAs broadly flat QoQ
- ◆ **Effective capital reallocation**: capital to CIB reduced to ~1/3 of total; **RWAs down 18% YoY** (or €3.1bn) **and RORWA up to 1.5%**
- ◆ **Group RoRWA 2.7%**: high and broadly stable RORWA in WM/CF, INS normalizing at high levels, steady improvement in CIB

ROBUST CAPITAL CREATION, HIGH CAPITAL RATIOS

3M/1Q25 - Group results

Section 2

CET1¹ ratio 1Q25 trend



High shareholder remuneration in FY25

- ◆ **70% cash dividend**, with interim dividend paid in May25
- ◆ €385m SBB, already approved by both ECB and AGM:
 - ◆ 90bps negative impact, already fully deducted from June24 CET1 ratio
 - ◆ SBB starting on 12th Nov
 - ◆ Up to 80% of the shares bought to be cancelled within June 25

- ◆ **CET1 ratio at 15.4% as at Sept24, up 20bps QoQ, reflecting:**
 - ◆ **Capital generation: +70bps in 3M**, mainly driven by earnings generation, limited RWA savings, higher deduction on AG (-20bps) and higher FVOCI reserves (+10bps)
 - ◆ **Shareholders' distribution: -50bps in 3M**, from dividend accrual (70% payout in line with BP23-26 policy)
 - ◆ **Large buffers over requirement confirmed (MDA at 10.08%² and CET1 SREP at 8.25%²)**

1) Phased-in and fully-loaded pro forma, considering the Danish Compromise as permanent (benefit of ~100bps) and including retained earnings for the period (~25bps, incl. indirect effects) (not subject to authorization pursuant to Article 26 of the CRR) net of 70% dividend payout

2) Requirements including Counter-Cyclical buffer (0.15% as at 30/06/24). The MDA level reflects the absence of AT1 instruments, with the use of 1.83% in CET1 instruments



1Q25 RESULTS SUMMARY

Financial results

€m	1Q25 Sept24	4Q24 June24	1Q24 Sept23	Δ YoY ¹	Δ QoQ ¹
Total income	865	979	864	-	-12%
Net interest income	485	492	496	-2%	-2%
Fee income	231	279	180	29%	-17%
Net treasury income	39	39	48	-17%	2%
Insurance exposure	109	168	141	-22%	-35%
WM	228	234	218	5%	-2%
CIB	183	227	142	30%	-19%
CF	310	301	286	8%	3%
INS	115	181	143	-20%	-36%
HF	33	44	80	-59%	-24%
Total costs	(369)	(418)	(344)	7%	-12%
Loan loss provisions	(67)	(56)	(60)	12%	19%
GOP risk adj.	428	504	460	-7%	-15%
PBT	438	439	459	-5%	-
Net result	330	327	351	-6%	+1%
TFA - €bn	103.2	99.4	89.1	+16%	+4%
Customer loans - €bn	52.0	52.4	51.1	+2%	-1%
Funding - €bn	62.1	63.7	60.2	+3%	-2%
RWA - €bn	47.4	47.6	50.3	-6%	-1%
Cost/income ratio (%)	43	43	40	+3pp	-
Cost of risk (bps)	51	43	46	+5bps	+8bps
Gross NPLs/Ls (%)	2.6%	2.5%	2.6%		
NPL coverage (%)	69.1%	69.1%	71.5%		
EPS (€)	0.40	0.39	0.41	-4%	+1%
RoRWA	2.7	3.4	2.8	-10bps	-70bps
ROTE adj. (%)	13.0%	17.1%	14.3%	-1.3pp	-4.1pp
CET1 ratio (%)	15.4%	15.2%	15.5%	-10bps	+20bps

Highlights

- ◆ **Positive start to 1Q25, with results reflecting investments for growth notably in WM, the priority growth business in the BP23-26. Net profit of €330m, with profitability confirmed** (ROTE at 13% and RoRWA at 2.7%) **Revenue trend stable at €865m:**
 - ◆ **Fees up 29% YoY**, driven by the positive performance in WM and CIB (the latter benefiting also from Arma Partners consolidation)
 - ◆ **NII down 2% YoY**, with positive contribution from CF, supportive for NII trend in next Qs. 1Q25 temporarily impacted by lagged recovery in corporate and mortgages and higher deposit cost, due to the promotional campaign aimed at future conversion.
 - ◆ **Trading down 17% YoY**
- ◆ **Business diversification a key driver of revenue growth:**
 - ◆ **WM: up 5% YoY**, on higher fees (up 15%) due to strong growth of AUM/AUA (up 22%)
 - ◆ **CIB: up 30% YoY**, due to rebound IB activity and AP accrual
 - ◆ **CF: up 8% YoY**, mainly driven by NII benefiting from gradual repricing of loan book yields and volume growth
 - ◆ **INS: normalized contribution** (down 20% YoY), due to AG's lower non-operating results (capital gains and FV valuation) and decrease in P&C operating income
- ◆ **Cost/income ratio @43%**, with costs up 7% YoY due to ongoing investments in distribution, IT and talent
- ◆ **LLPs up 12% YoY, with CoR at 51bps** reflecting normalization in CF, strong asset quality in CIB and limited use of overlays in 3M
- ◆ **CET1 high at 15.4%² (down 10bps YoY, up 20bps QoQ)**, including 70% cash payout and 100% cost (approx. 90bps) of SBB approved by ECB and AGM to start on 12 Nov 2024

SUSTAINABLE BANKING

FURTHER UPGRADE OF OUR ESG PROFILE

3M/1Q25 - Group results

Section 2

ENVIRONMENT All NZBA Targets and Transition plan published - Product development	SOCIAL 2024 PRB Report and CSR initiatives	GOVERNANCE 2024 AGM
<ul style="list-style-type: none"> ◆ 2025 and 2030 Portfolio emission reduction targets identified for all NZBA and Pillar 3 sectors, including Oil & Gas (tCO₂e/MJ down 18% by 2030). Other targets cover transport (automotive, shipping and aviation), iron & steel, cement, power and chemicals¹ ◆ Group Transition Plan formalized in line with its NZBA commitment to achieving zero emissions by 2050 by maintaining carbon neutrality for its own emissions, and through multiple short, medium and long term actions and measures to ground portfolio decarbonization targets ◆ Product development <ul style="list-style-type: none"> ◆ ESG/green credit products at ~ €5.4bn of stock o/w: 76% corporate; 14% mortgages and 10% Consumer Finance ◆ Strong ESG funds penetration (% of ESG qualified funds @50%)² ◆ Significant DCM activity in the ESG space, with 26 sustainable transactions for a total issued amount of €16.4bn since January 2024 	<ul style="list-style-type: none"> ◆ Publication of UNEPFI - Principles for Responsible Banking 2024 Report showing efforts aimed at driving impactful changes in the Financial Wealth and Inclusion domain: <ul style="list-style-type: none"> ◆ SMART targets and action plan defined and monitored ◆ Financial learning initiatives ongoing and being launched for employees, clients and the community ◆ Renewal of the partnership with the Cometa Foundation to support the new project “Tessiamo il futuro” (Weaving the Future): innovation and sustainability in the textile sector”, with the objective of providing training for young people to enable them to find work in the textile production chain 	<p>Shareholders at the 2024 AGM:</p> <ul style="list-style-type: none"> ◆ Approved FY24 Financial Statements ◆ approved shareholders’ remuneration including: <ul style="list-style-type: none"> ◆ dividend of €1.07ps (€0.51 paid in May 2024 and €0.56 to be paid in November 2024) ◆ share buyback of €385m with cancellation (up to 80% of the shares bought) as part of the shareholder remuneration target set in One Brand-One Culture 3Y BP ◆ approved the Group Remuneration Report and Policy

1) The Group has no/immaterial exposure/emissions connected to Coal mining, Agriculture and Real Estate.
 2) % of ESG qualified funds (SFDR Articles 8&9 funds) out of total funds (OICT&ETF) in WM clients' portfolio



Agenda

Section 1. Executive summary

Section 2. 3M/1Q25 Group results

Section 3. 3M/1Q25 Divisional results

Section 4. Closing remarks

Annexes

1. Macro scenario
2. Divisional tables

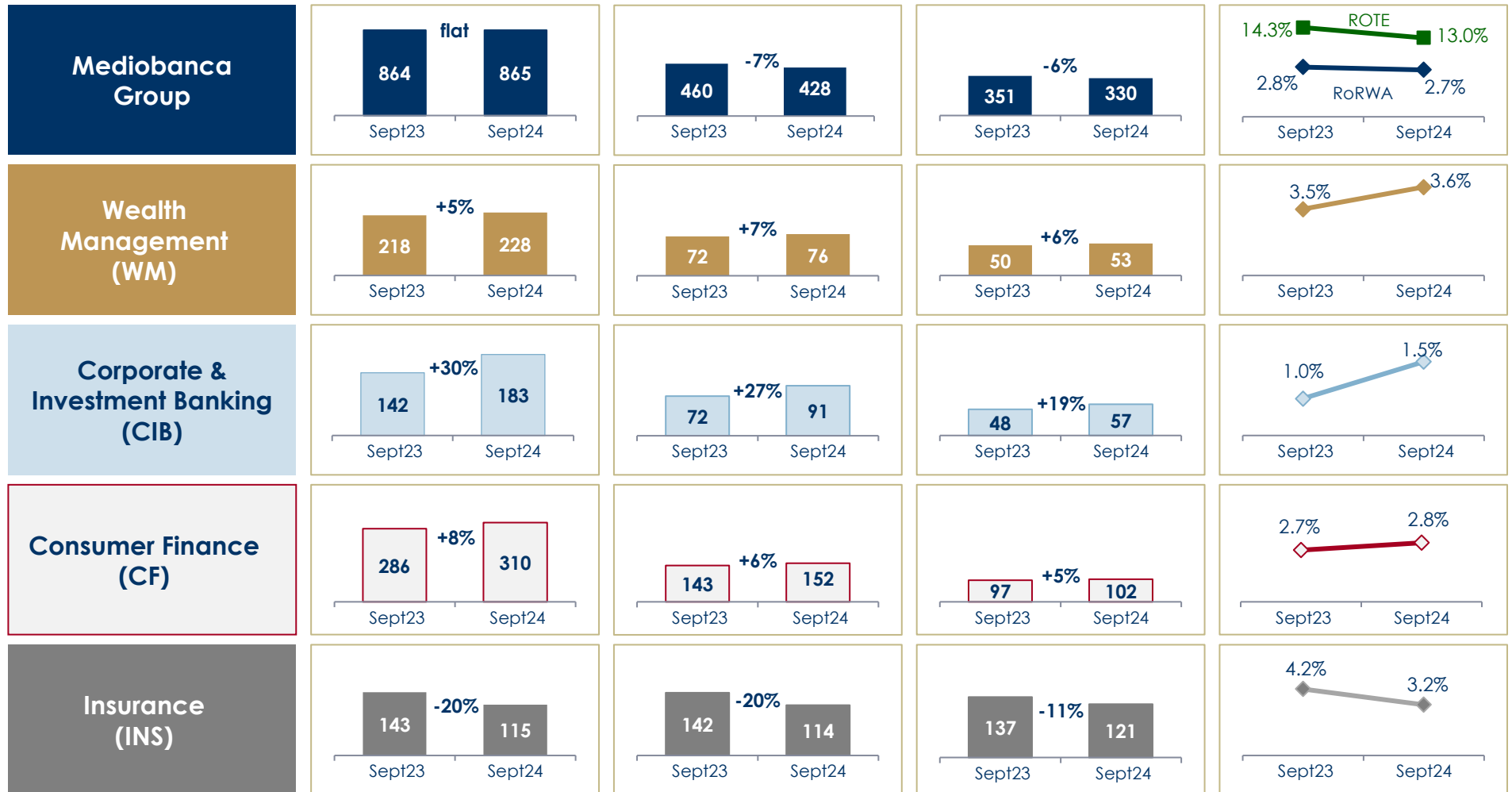


MEDIOBANCA

GROUP RORWA AT 2.7%

3M/1Q25 Divisional results

Section 3



WM: “ONE BRAND–ONE CULTURE” STRATEGIC PATH IN 1Q25

3M/1Q25 Divisional results - WM

Section 3

MBWM: “ONE FRANCHISE” approach leveraging the Mediobanca brand

WM BP23-26 strategic path:

- **Main growth option and priority** for MB Group
- **Scaling up** and further **repositioning as a leader** in the Italian market
- Leveraging the **One Brand approach** and successful **PIB model**

3M/1Q25 KPIs:

- **TFAs: €103bn, up €14bn YoY**
- **NNM: €2.6bn**
- **Revenues: ~€230m, up 5% YoY**
- **Net profit: >€50m, up 6% YoY**
- **RoRWA up to 3.6%**

Mediobanca Private Banking

€0.9bn NNM

- **€0.6bn liquidity events gathered by MBPB in 1Q25** (up from 0.3bn in 1Q24), €0.4bn in synergy with CIB
- **Ongoing initiatives in Private Markets** (first deployment of Tec2 Club deal, evergreen fund with Partners Group, semi-liquid initiatives with Apollo and KKR, and closed-end fund with Investindustrial)
- **Liquid products: new managed accounts format with the advisory services of a primary asset manager under development. Ongoing high flows in certificates business** (€0.5bn)

Mediobanca Premier

€1.1bn NNM

- **Strong recruitment pace** (30 new professionals hired in last 3M)
- **Repositioning ongoing: upgrade in customer base** (+4K private clients, -42K mass¹⁾) **and in network** (# senior advisors up by ~90; senior advisors' portfolios from 34% to 42% of total TFAs)
- **Conversion speeding up with increase in AUM flows, supported by growing Group product offering.** Successful promotional campaign at end-September aimed at future conversion

Asset Management

€0.6bn NNM

- **Polus: launch of new EU CLOs (plus a new US CLO closed in Oct24), partnership with ADIA signed,** with the latter committing capital for Polus Special Situations fund
- **MB SGR: ongoing deployment of new initiatives in discretionary mandate lines and delegated funds; new offering of advisory services for institutional clients**

Total NNM = €2.6bn in 3M, TFAs up 4% in 3M

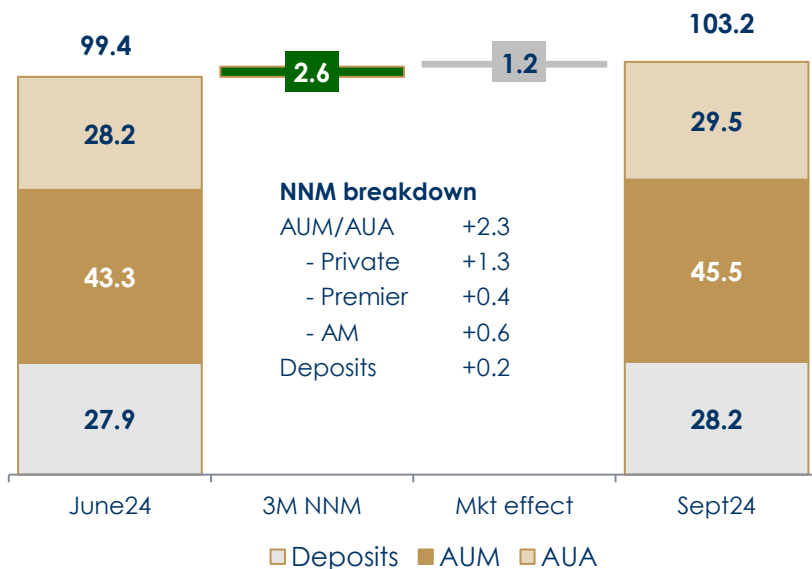
TFAs UP ~€4BN IN 3M TO €103BN

€2.6BN INFLOWS, WITH ONGOING REBALANCING MIX TOWARDS AUM

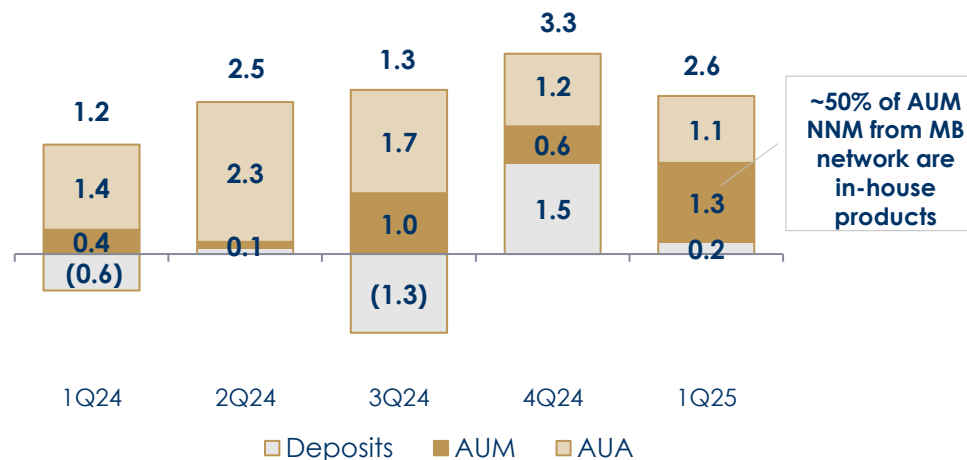
3M/1Q25 Divisional results - WM

Section 3

Group TFAs trend (€bn)



MBWM: net inflows by quarter (€bn)



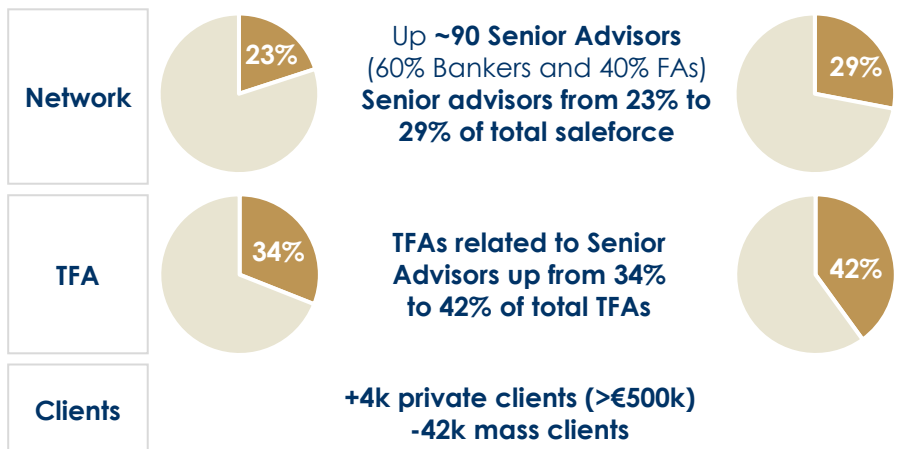
- ◆ **TFAs: up to €103bn with AUM/AUA up to €75bn** (up 22% YoY), with €1.2bn market effect
- ◆ **3M/1Q25 NNM: €2.6bn, at top level in Italian asset gatherer industry,¹ with rebalancing mix towards AUM (~50% of NNM) especially in Premier. All areas contributing positively:** Private and Premier roughly €1bn each, Polus €0.5bn (fuelled by launch of a new EU CLO)
- ◆ **Growing inhouse products:** ~50% of AUM inflows from MB network
- ◆ **Sound activity in certificates/structured products (€0.5bn inflows)** which remain a core product for Private Banking customers and source of strong synergy for the PIB model
- ◆ **Ongoing deposit inflows,** boosted by promotional campaign and liquidity events, **and conversion into AUM/AUA**

REPOSITIONING, QUALITY AND SPECIALIZATION PAYING OFF

3M/1Q25 Divisional results - WM

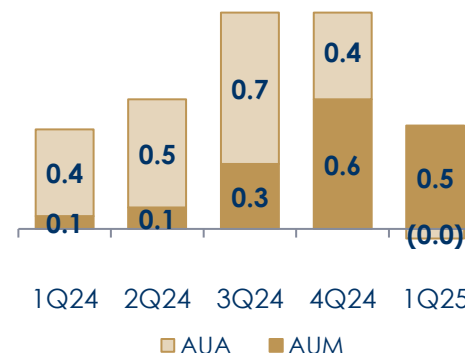
Section 3

MB Premier: repositioning since June 23



Effective conversion capabilities into AUM

(MB Premier 3M NNM from AUM/AUA, €bn)

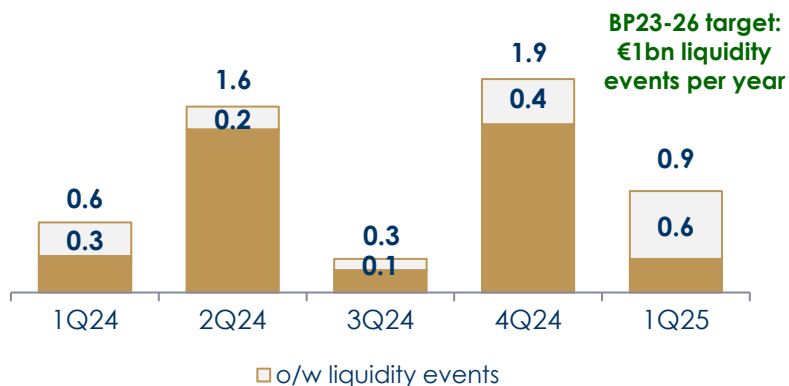


Mkt share NNM
~10% tot NNM
~10% AUM only
(Assoreti¹)

Productivity
NNM/banker
Rank: 1st
(Assoreti¹)

PIB model: liquidity events driving NNM in 1Q25

(Private Banking 3M NNM, €bn)



AM: new Polus partnership with Adia

- In Sept.24 Polus secured a capital commitment for its Special Situations strategy from a wholly-owned subsidiary of Abu Dhabi Investment Authority (ADIA)
- Following the commitment, **Polus' has approximately \$11 billion of AUM (including commitment), ow \$5bn in its Special Situations strategy.** Polus invests across the capital structure and liquidity spectrum, focusing on three complementary strategies: **Leveraged Credit, Special Situations and Structured Credit**
- Polus's investor base includes pension funds, insurance companies, endowments, foundations, sovereign wealth funds and family offices

1) Source: Assoreti data from Jan24 to Sept24. approx. 9% including Fideuram Intesa Sanpaolo Private Banking, approx.11% excluding Fideuram Intesa Sanpaolo Private Banking



WM: 1Q25 RESULTS SNAPSHOT

REVENUES ~€230m (up 5%) - NET PROFIT >€50m (up 6%)

3M/1Q25 Divisional results - WM

Section 3

Financial results

€m	1Q25 Sept24	4Q24 June24	1Q24 Sept23	Δ YoY ¹	Δ QoQ ¹
Total income	228	234	218	+5%	-2%
Net interest income	102	105	107	-5%	-3%
Fee income	124	126	108	+15%	-1%
Net treasury income	2	2	2	-9%	-9%
Total costs	(151)	(157)	(143)	+6%	-4%
Loan provisions	(1)	1	(3)	-73%	n.m.
GOP risk adj	76	78	72	+7%	-2%
PBT	76	78	71	+6%	-3%
Net profit	53	55	50	+6%	-4%

TFA - €bn	103.2	99.4	89.1	+16%	+4%
AUM/AUA	75.0	71.5	61.6	+22%	+5%
Deposits	28.2	27.9	27.6	+2%	+1%
NNM - €bn	2.6	3.3	1.2	+2x	-22%
Customer loans - €bn	16.9	16.9	16.6	+2%	-
RWA - €bn	6.1	6.1	5.8	+5%	+1%

Gross NPLs/Ls (%)	1.3%	1.3%	1.3%		
Cost/income ratio (%)	66	67	66	-	-1pp
Cost of risk (bps)	2	(3)	7	-5bps	+5bps
RoRWA (%)	3.6	3.7	3.5	+10bps	-10bps

Salesforce	1,321	1,306	1,250	+71	+15
Private Bankers	158	155	154	+4	+3
Premier Bankers	534	536	523	+11	-2
Premier Financial Advisors	629	615	573	+56	+14

Highlights

- ◆ **Strong commercial results in 1Q25, with MBWM among the highest NNM results in the industry in Jul-Sept24, reflected in ongoing solid growth of both revenues and net profit:**
 - ◆ **NNM: €2.6bn in 1Q25, with €2.3bn NNM in AUM/AUA with mix rebalancing towards AUM (~50% of total inflows)** due to effective conversion capabilities and solid credit alternatives performance; **€0.2bn deposits inflows in 3M**, boosted by promotional campaign in Premier
 - ◆ **TFA: €103bn, 16% YoY and 4% QoQ**
- ◆ **1Q25 net profit up 6% YoY to €53m:**
 - ◆ **Revenues of €228m up 5% YoY:**
 - ◆ **NII down 5% YoY** due to rate cuts and weak volumes
 - ◆ **Fees up 15% YoY**, with all sources increasing, in particular management fees up 9% and upfront fees up 10%, plus some performance fees; QoQ trend (down 1%) affected by seasonality of banking fees and upfront fees, with this latter impacted also by some concentration in 4Q24 due to PM closure
 - ◆ **Cost/income ratio at 66%**, with costs up 6%, the latter including recruitment costs, investments in digital platform (partly for the new advisory services/platform launched in Private Banking) to prioritize TFA growth
 - ◆ **CoR remains not material (2bps)**
 - ◆ **RoRWA high at 3.6%**

CIB: “ONE BRAND - ONE CULTURE” STRATEGIC PATH IN 1Q25

3M/1Q25 Divisional results

Section 3

MBCIB - more international and diversified investment bank: advisory led and client-centric with selective balance sheet use; strong integration in Italy between CIB and WM with Private Investment Bank model

CIB BP23-26 strategic path:

- **More international and diversified Investment Bank; fee driven and K-light**
- **Growth matched with strong RWA reduction to drive up returns**
- **Leveraging new initiatives to expand CIB franchise**

3M/1Q25 KPIs:

- **Revenues: €183m, up 30% YoY**
- **Net profit: €57m, up 19%**
- **RWAs down 18% YoY**
- **RoRWA up to 1.5%**

CF environment improved

New initiatives on track to enhance country and industry coverage and broaden client and product base

Sources of K optimization for MB Group

- **27¹ deals announced (up 36% YoY²)**
 - 37% internationally, 26% involving mid-corporates and 78% involving a private capital
 - Advisory activity expected to be increasingly constructive in the coming quarters both domestically and internationally
- **Arma Partners** robust trend in **Tech** (software)
- **Energy Transition** strong transaction **track record** continuing in Italy and Spain; **Private Capital** activity accelerating due to massive liquidity and exit pressure
- Sustained mid-market activity in Italy, **driven also by PB collaboration; start of Mid Cap International** in Germany
- **BTP specialist status obtained** in June with participation in 15 auctions, **CO₂ trading and certificates in Switzerland on track**
- **Selective corporate lending** with enhanced focus on return-driven capital allocation
- **RWAs down €3.1bn YoY and €0.6bn QoQ** mainly due to increased use of risk mitigating measures

STRONG PERFORMANCE IN M&A...

3M/1Q25 Divisional results


- ◆ **M&A activity in 2024 has been more positive and constructive than last year driven mainly by both large strategic M&A recovery and renewed activity of financial sponsors**
- ◆ **MB announced 27 deals during the period**
- ◆ **MB was involved in the largest and most visible deals in the Italian market, including:**
 - ◆ Disposal of IGT's Global Gaming and PlayDigital businesses to Apollo; disposal of Ardian/CAA stake in 2i Aeroporti to Asterion; acquisition of Grandi Stazioni Retail by Omers and Dws; sale of a minority stake in Enilive to KKR
- ◆ **The Mid Cap segment showed resilience with MB having a leading position with more than 7 deals announced in the period, leveraging also on the consolidated collaboration between CIB and WM**
- ◆ The dedicated **effort** in the **Energy Transition space** has paid off with 8 major deals announced in Italy and Spain since May 2023
- ◆ **Significant achievements with financial sponsors, with 78% of the deals in the period executed with private capital providers, both advising them and with them as counterparts, consistent with the BP objective to expand private capital coverage amid increasing activity** driven by abundant liquidity, more constructive financing conditions and need to show exits
- ◆ **Increasing presence in Europe, due to the established presence in Spain and to the leading advisory franchises of Messier & Associés and Arma Partners**, as demonstrated by recently announced deals:
 - ◆ Disposal by Cellnex of its Austrian business to a consortium led by Vauban Infrastructure Partners
 - ◆ Acquisition of Santos Brasil by CMA CGM (MA)
 - ◆ Acquisition of team.blue by CPP Investments and Sofina (AP)

Section 3

Selected M&A Italian Large-Cap Transactions

<p>Announced</p>  <p>Combined EV \$6.2bn</p> <p>Disposal of IGT Global Gaming and PlayDigital businesses & combination with Everi</p> <p>Financial advisor to the Seller</p>	<p>Announced</p>  <p>EqV €1.8bn</p> <p>Disposal by Eni of a 25% stake in Enilive to KKR for €2.9bn</p> <p>Financial advisor to the Seller</p>	<p>Announced</p>  <p>~€800m</p> <p>Acquisition of the controlling stake owned by Mr. Piovan in Piovan Group by InvestIndustrial</p> <p>Financial advisor to the Seller</p>	<p>July 2024</p>  <p>EV €22bn</p> <p>Acquisition of NetCo (TIM's primary network & FiberCop) from TIM</p> <p>Financial advisor to the Seller</p>
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Selected M&A Italian Mid-Cap Transactions

<p>Announced</p>  <p>Disposal of Fratelli Poli to Platinum Equity</p> <p>Financial advisor to the Seller</p>	<p>Announced</p>  <p>Undisclosed</p> <p>Acquisition of Nautor Swan by Sanlorenzo</p> <p>Financial advisor to the Buyer</p>	<p>Announced</p>  <p>Undisclosed</p> <p>Disposal of F2A to SD Worx by Ardian</p> <p>Financial advisor to the Seller</p>	<p>Announced</p>  <p>Undisclosed</p> <p>Disposal of a majority stake in Molino Nicolosi to Clessidra</p> <p>Financial advisor to the Seller</p>
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Selected M&A Financial Sponsors Transactions

<p>Announced</p>  <p>Acquisition of TIM remaining indirect 3% stake in INWIT</p> <p>Financial advisor to the Buyer</p>	<p>Announced</p>  <p>€1.2bn</p> <p>Acquisition of Grandi Stazioni Retail SpA by OMERS Infrastructure and DWS Infrastructure</p> <p>Financial advisor to the Buyer</p>	<p>Announced</p>  <p>Disposal of a 49% stake in 2i Aeroporti to Asterion Industrial Partners</p> <p>Financial advisor to the Seller</p>	<p>October 2024</p>  <p>Disposal of Acqua & Sapone to TDR Capital</p> <p>Financial advisor to the Seller</p>
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Selected M&A International Transactions

<p>Announced</p>  <p>\$2bn</p> <p>Acquisition of:</p>  <p>Financial advisor to the Buyer</p>	<p>Announced</p>  <p>EV €803m</p> <p>Disposal of Cellnex Austria (~4,500 towers) to:</p>  <p>Financial advisor to the Buyer</p>	<p>Announced</p>  <p>Undisclosed</p> <p>Acquired:</p>  <p>Financial advisor to the Seller</p>	<p>Announced</p>  <p>\$5.2bn</p> <p>Significant minority investment by:</p>  <p>Financial advisor to the Seller</p>
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...AND IN DCM

3M/1Q25 Divisional results

ECM

- ◆ In a scenario of modest domestic and European ECM activity, Mediobanca acted as JGC in the **€400m capital increase via rights issue of Fincantieri** executed in July
- ◆ **Equities are travelling at all-time high**, and the **IPO market saw some signs of revival**, on the back of **declining interest rates**, as demonstrated by the recent listing of **Springer Nature** in Germany (€600m). However, **markets remain select selective** for new issuers, as demonstrated by the IPO of Europastry (approx. €500m), which has been shelved in Spain. **Secondary market activity remains strong**, with a high volume of accelerated deals

DCM

- ◆ 1Q FY 2024/25 marks a strong start to the year for **Mediobanca's DCM business** with **several landmark senior and hybrid transactions**, including **CDP Reti's** return to the market after 2 years and **covered bonds for Commerzbank, Banca Sella and BPER Banca**
- ◆ In this quarter, Mediobanca further **expanded its non-domestic footprint** helped by other important transactions led for **EDP (green hybrid bond issuance)**, **Swisscom** (senior unsecured issuance) and **Criteria Caixa** (senior unsecured issuance) while retaining its **leadership position in the Italian market** where it has acted as **bookrunner in approx. 50% of all the unsecured bond transactions completed in the last 12 months**

Lending

- ◆ Limited new money deal flow and M&A-driven activity is weighing on European volumes across the credit spectrum, creating downward pressure on margins. Against this backdrop, the Financing team focused on **relationship-driven facilities and green financings**, and increased its share of **co-ordination and debt advisory mandates**
- ◆ Notable transactions in 1Q 2024 include the advisory mandate for the arrangement of multi-products financing package in favour of **Garofalo Health Care**, the structuring of the debt package marking the debut **green** financing of **Acinque**, and the **green** loan supporting the acquisition by **A2A** of electricity networks in Lombardy. Mediobanca also acted as lead arranger of the debut **Ferrero** €1.5bn syndicated loan and as mandated lead arranger of the syndicated debt package in favour of **Criteria Caixa** (including a bridge-to-bond partially taken-out in Sep-24)

Section 3

Selected ECM Transactions

<p>July 2024</p> <p>FINCANTIERI</p> <p>€400m Rights Issue</p> <p>Joint Global Coordinator</p>	<p>March 2024</p> <p>MONTE DEI PASCHI DI SIENA</p> <p>€653m ABB</p> <p>Joint Global Coordinator</p>	<p>January 2024</p> <p>CAMPARI GROUP</p> <p>€650m - €550 ABB + CB</p> <p>Joint Global Coordinator</p>	<p>December 2023</p> <p>CAREL</p> <p>€200m Rights Issue</p> <p>Sole Global Coordinator</p>	<p>September 2023</p> <p>Banca Popolare di Sondrio</p> <p>€236m Reverse ABB</p> <p>Joint Bookrunner</p>
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Selected DCM Transactions

<p>September 2024</p> <p>edp</p> <p>Green hybrid notes € 850,000,000 4.625% 30NC6.5</p> <p>Joint Bookrunner</p>	<p>August 2024</p> <p>swisscom</p> <p>Senior Unsecured € 500,000,000 3.250% September 2034</p> <p>Joint Bookrunner</p>	<p>August 2024</p> <p>cdp CDP Reti</p> <p>Senior Unsecured € 400,000,000 3.875% September 2031</p> <p>Joint Bookrunner</p>	<p>August 2024</p> <p>BPER Banca</p> <p>€ 500m 2.875% Covered Bond due July 2029</p> <p>Joint Bookrunner</p>	<p>August 2024</p> <p>COMMERZBANK</p> <p>€ 1,250m 2.625% Covered bond due September 2029</p> <p>Joint Bookrunner</p>
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Selected Lending Transactions

<p>August 2024</p> <p>acinque</p> <p>€ 145m Green Financing Package</p> <p>Sole Coordinator & Green Structuring Advisor</p>	<p>July 2024</p> <p>CriteriaCaixa</p> <p>€ 1.65bn Financing Package</p> <p>MLA</p>	<p>July 2024</p> <p>a2a</p> <p>€ 600m Green Loan</p> <p>MLA</p>	<p>July 2024</p> <p>FERRERO</p> <p>€ 1.5bn Financing Package</p> <p>Lead Arranger</p>	<p>July 2024</p> <p>GHC</p> <p>€ 275m Refinancing / Capex & PP</p> <p>Sole Debt Advisor</p>
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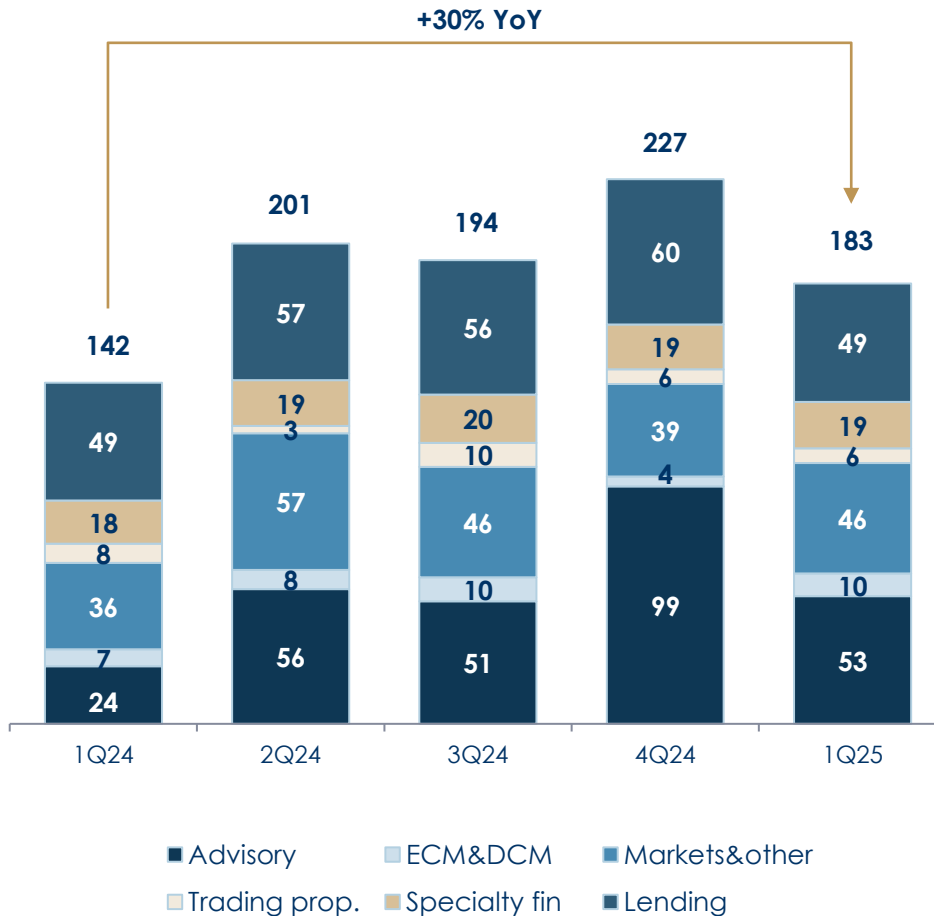


REVENUES: SOLID TREND CONFIRMED

3M/1Q25 Divisional results

Section 3

Revenue by product (3M, €m)



Highlights

- ◆ **1Q25 revenues at €183m, up 30% YoY**, reflecting the Arma Partners consolidation (up 13% on a like-for-like basis) and the confirmed recovery in Advisory business
- ◆ **Advisory: ~€55m fees up +2x YoY** reflecting the Arma Partners consolidation (~€23m in 1Q25) and recovery of the M&A market; QoQ trend (down 46%) affected by several deals being concentrated in 4Q24, plus postponement of some deal closing
- ◆ **Lending: ~€50m revenues**, broadly flat YoY due to lagging volumes and spreads still at low levels
- ◆ **ECM & DCM fees**: ongoing solid performance in DCM; ECM still weak
- ◆ **Markets & Trading Prop.:** solid trend in CMS due to strong trend in Equity, initial positive contribution from BTP specialist
- ◆ **Specialty Finance: growing contribution** (up 7% YoY)

CIB: 1Q25 RESULTS SNAPSHOT

FOCUS ON K-LIGHT ACTIVITIES, IMPROVING PROFITABILITY

3M/1Q25 Divisional results

Section 3

Financial results

€m	1Q25 Sept24	4Q24 June24	1Q24 Sept23	Δ YoY ¹	Δ QoQ ¹
Total income	183	227	142	+30%	-19%
Net interest income	72	74	75	-5%	-3%
Fee income	84	136	48	+75%	-38%
Net treasury income	28	17	19	+50%	+63%
Total costs	(94)	(113)	(76)	+24%	-17%
Loan loss provisions	1	8	6	-78%	-85%
GOP risk adj.	91	121	72	+27%	-25%
PBT	90	117	72	+25%	-23%
Net result	57	74	48	+19%	-24%

Customer loans - €bn	18.4	19.0	18.3	-	-3%
RWA - €bn	14.2	14.9	17.3	-18%	-4%
Gross NPLs/Ls (%)	0.3%	0.3%	0.8%		
Cost/income ratio (%)	51	50	53	-2pp	+1pp
Cost of risk (bps)	(3)	(17)	(12)	+9bps	+14bps
RoRWA	1.5	1.9	1.0	+50bps	-40bps

Highlights

- ◆ **Net profit up 19% in 1Q25 YoY to €57m**, reflecting:
 - ◆ **Revenues up 30% YoY to €183m**:
 - ◆ **NII down 5%**, mainly due to still lagging loan volume and spread recovery
 - ◆ **Fees up 75%**, due to confirmed positive trend in Advisory business, sound DCM performance, plus Arma Partners contribution (~€23m in 1Q25, consolidated since 2Q24)
 - ◆ **Trading up 50% YoY**, driven by recovery in Equity
 - ◆ **Cost/income ratio under control (51%)**, despite cost increase (up 24% YoY) partly due to Arma Partners consolidation but also to investments to put in place new initiatives (e.g. BTP specialist, German office opening)
 - ◆ **Negligible CoR in 1Q25 (-3bps)**, reflecting **strong portfolio quality**, with no use of overlays in 1Q25
- ◆ **Asset quality**: gross NPL ratio at 0.3% (flat vs June24) and coverage at 55% (broadly flat vs June24)
- ◆ **RoRWA up 50bps to 1.5%**, mainly driven by revenue growth and RWAs reduction (-18% YoY) due to optimization and selective origination

CF: “ONE BRAND–ONE CULTURE” STRATEGIC PATH IN 1Q25

3M/1Q25 Divisional results

Section 3

Sustainable and profitable growth leveraging on direct and digital distribution

CF BP23-26 strategic path:

- **Strong investments in multichannel approach** to feed direct distribution and scale up digital platforms
- **Leadership** in terms of **new business, risk profile** and **sustainable high profitability**
- **BNPL to become a long-term profitable credit product** by leveraging on Compass's distinctive capabilities

3M/1Q25 KPIs:

- **New loans: €2.1bn, up 12% YoY**
- **Revenues: €310m, up 8%**
- **Net profit: >€100m, up 5%**
- **RoRWA up to 2.8%**

Direct distribution and digital platforms scaling up

- **Proprietary distribution network up to 329 branches** (up 13 YoY, up 2 QoQ)
- **Personal loans originated by direct network up 7% YoY** (~80% of total personal loans), **with digital @36%**

Strong economic performance preserving efficiency

- **Solid new business in 1Q25 (€2.1 bn) with:**
 - **record 1Q new loans** despite seasonal factors (up 12% YoY)
 - **profitability up to 7.2%** (NII/avg. loans)
- **Asset quality under control** (CoR 178bps) with €167m overlays still to be deployed

BNPL to become a long-term profitable credit product by leveraging Compass's distinctive capabilities

- **HeyLight: launch of the new international BNPL ecosystem for credit solutions, upgrading the merchant and client user experience**
- **Powerful instrument for new customer acquisition** representing ~40% of total Compass monthly new clients
- **Enlarging distribution at variable cost:** 29k physical and online POS (>15K as at June 23), partnership with Nexi signed, access to Swiss market in progress following the acquisition of HeidiPay Switzerland closed in Oct23
- **BNPL to undergo consumer credit regulation** following the application of CDD (end-2026)

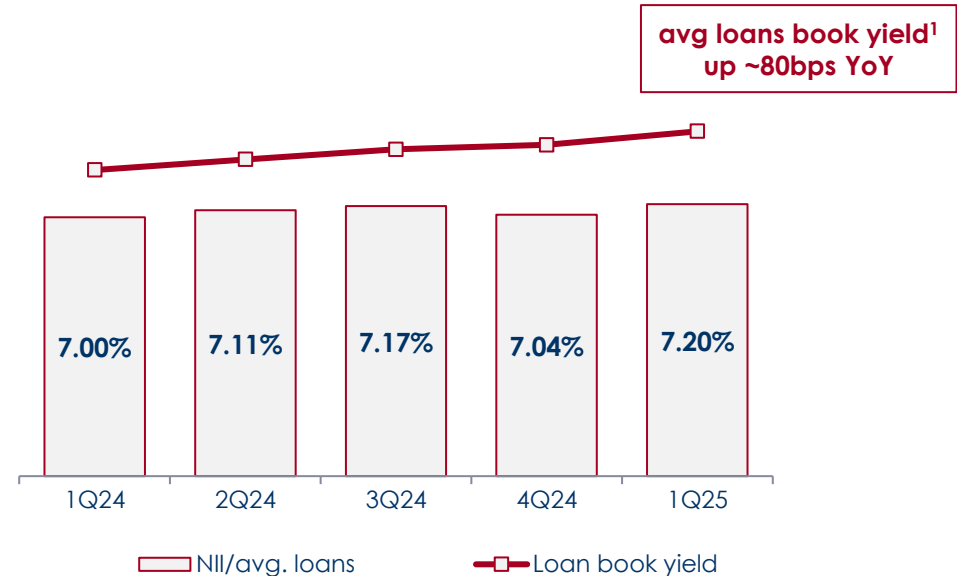
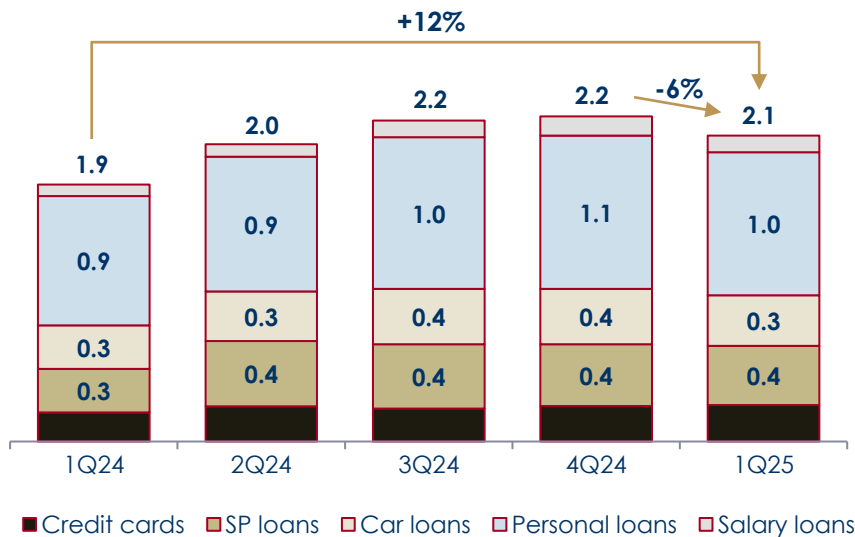
GROWTH IN NEW BUSINESS, LOAN BOOK, YIELD

3M/1Q25 Divisional results

Section 3

New loans by product (3M, €bn)

Loan book net profitability (3M, %)



- ◆ **New loans up 12% YoY** (down 6% QoQ due to seasonality) **maintaining quarterly new business well above €2bn**, mainly driven by new personal loans (up 11% YoY), salary-backed finance (up 43% YoY) and BNPL (up 77% YoY)
- ◆ **Quarterly NII at record level** fostered by:
 - ◆ **Volume: loan book growth up to €15.3bn (up 6% YoY)** fuelled by solid new loans
 - ◆ **Net marginality** (NII/avg. loans) **up 20bps YoY** due to :
 - ◆ **ongoing repricing of loan book (underlying yield growth, up ~80bps YoY);**
 - ◆ **effective management of CoF and hedging strategies**

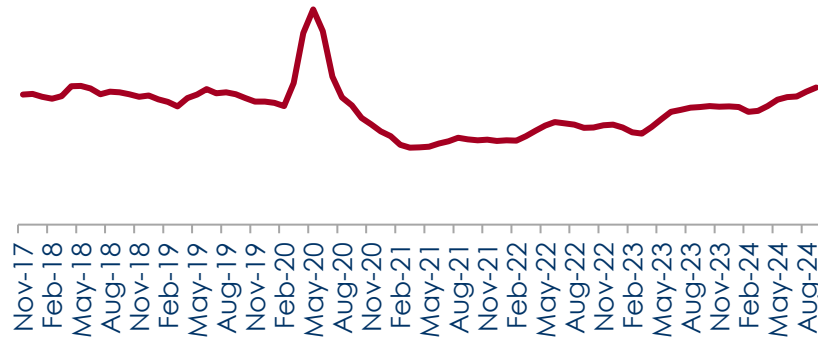
ASSET QUALITY CONFIRMED AS HEALTHY

3M/1Q25 Divisional results

Section 3

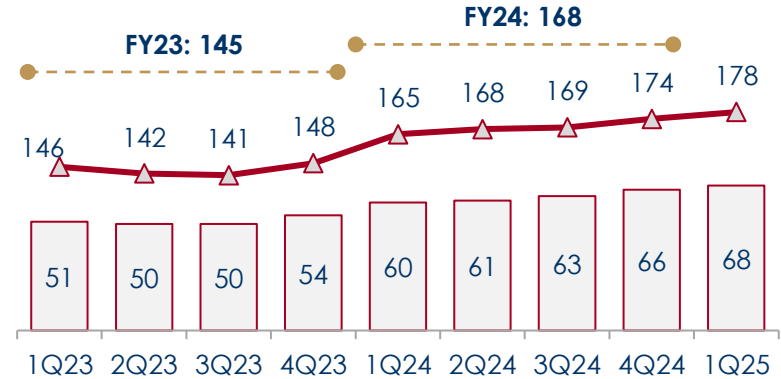
Early risk indicators normalizing...

Early deterioration index
(loans entering recovery status/avg. loans; 3 months average)



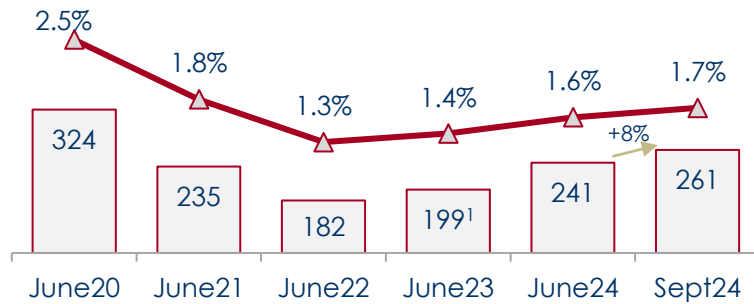
...reflected in an expected increase in CoR...

LLPs (€m) and cost of risk (bps)



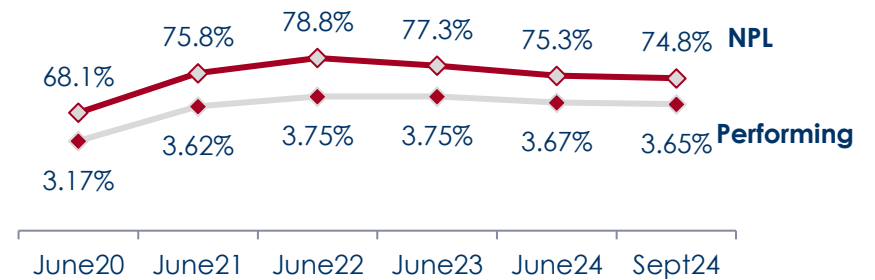
... with net NPL stock under control...

CF Net NPLs, stock (€m) and incidence to loans (%)



...and high coverage of PLs (3.65%) and NPLs (74.8%)

Coverage ratios trend



CONSUMER FINANCE: UNBROKEN PROFITABLE GROWTH

STRONG NII DRIVER ALSO BEYOND 2026

3M/1Q25 Divisional results

Section 3

Financial results

€m	1Q25 Sept24	4Q24 June24	1Q24 Sept23	Δ YoY ¹	Δ QoQ ¹
Total income	310	301	286	+8%	+3%
Net interest income	275	266	254	+8%	+4%
Fee income	35	35	33	+7%	-1%
Total costs	(90)	(98)	(83)	+9%	-8%
Loan provisions	(68)	(66)	(60)	+13%	+4%
GOP risk adj.	152	137	143	+6%	+11%
PBT	152	137	143	+6%	+11%
Net profit	102	91	97	+5%	+12%
New loans - €bn	2.1	2.2	1.9	+12%	-6%
Customer loans - €bn	15.3	15.2	14.5	+6%	+1%
RWA - €bn	14.3	14.5	14.4	-1%	-1%
Gross NPLs/Ls (%)	6.2%	5.9%	5.9%		
Cost/income ratio (%)	29	33	29	-	-4pp
Cost of risk (bps)	178	174	165	+13bps	+4bps
RoRWA	2.8	2.5	2.7	+10bps	+30bps

Highlights

- ◆ **Solid commercial activity in IQ25, with results confirming the value of proprietary distribution:**
 - ◆ **Strong new business: €2.1bn in 3M, translating to loan book growth (up 6% YoY to €15.3bn)**
 - ◆ **Higher independence:** direct channels representing 78% of new PLs in 1Q25, with **digital representing 36% of total direct PLs** (35% in FY24)
 - ◆ **BNPL: solid and stable performance**, €137m in IQ25 (almost 2x volumes of 1Q24 and stable QoQ) with €261m of loan book
- ◆ **1Q25 net profit above €100m for the first time (up 5% YoY), reflecting:**
 - ◆ **Revenues up 8% YoY**, with NII up 8% YoY on higher volumes and growing loan book profitability, and fees up 7% YoY driven also by increased BNPL business and volume growth
 - ◆ **Costs up 9% YoY** (but down 8% QoQ), due to digital platform development (resiliency, cyber-security and Heylight) and volume growth; **cost/income ratio kept low @29%**
 - ◆ **LLPs up 13% YoY** (up 4% QoQ), reflected in a **slight and expected increase in CoR to 178bps in 1Q25** due to different mix more skewed towards PLs and modest upward trend in early risk indicators, consistent with BP23-26; €167m of overlays still available, after €8m used in 1Q25
- ◆ **Asset quality confirmed healthy**, with gross NPLs/Ls at 6.2% and sound coverage ratios (NPLs at 75% and performing at 3.65%)
- ◆ **RoRWA up at 2.8%**, with RWAs down 1% YoY due to SRT (€500m savings in 4Q24) and model revision (in 1Q25), offsetting loan growth

INSURANCE: SOLID NORMALIZED CONTRIBUTION

3M/1Q25 Divisional results

Section 3

Financial results

€m	1Q25 Sept24	4Q24 Jun24	1Q24 Sept23	Δ YoY ¹	Δ QoQ ¹
Total income	115	181	143	-20%	-36%
Impairments	12	0	(1)	n.m.	n.m.
Net result	121	169	137	-11%	-28%
Book value - €bn	4.8	4.6	4.3	+10%	+4%
Ass. Generali (13%)	3.9	3.7	3.5	+9%	+4%
Other investments	0.9	0.9	0.8	+16%	+1%
Market value - €bn	6.2	5.6	4.7	+31%	+10%
Ass. Generali	5.3	4.8	4.0	+34%	+11%
RWA - €bn	8.1	8.1	8.5	-4%	+1%
RoRWA	3.2	5.1	4.2		

Highlights

- ◆ **1Q25 net profit at €121m**, down 11% YoY reflecting:
 - ◆ **Lower revenues (down 20% YoY)**, on normalized AG contribution due to lower non-operating results (capital gains and FV valuation) and decrease in P&C operating income
 - ◆ Positive effect from mark-to-market of seed K/PE funds (€12m in 1Q25 vs negative €1m in 1Q24)
- ◆ **AG book value:** €3.9bn, up 9% YoY and 4% QoQ
- ◆ **AG market valuation:** €5.3bn (or €26ps) up 34% YoY and 11% QoQ
- ◆ **RoRWA @3.2%**

HOLDING FUNCTIONS: LOWER CONTRIBUTION DUE TO RATES DECREASE

3M/1Q25 Divisional results

Section 3

Financial results

€m	1Q25 Sept24	4Q24 June24	1Q24 Sept23	Δ YoY ¹	Δ QoQ ¹
Total income	33	44	80	-59%	-24%
Net interest income	28	39	53	-48%	-29%
Net treasury income	2	6	21	-89%	-60%
Fee income	3	(1)	6	-47%	n.m.
Total costs	(38)	(53)	(46)	-19%	-29%
Loan provisions	0	0	(3)	n.m.	+50%
Other (SRF/DGS incl.)	1	(27)	1	-	n.m.
PBT	(4)	(36)	31	n.m.	-89%
Income taxes & minorities	0	10	(12)	n.m.	-95%
Net profit	(4)	(26)	19	n.m.	-87%
Customer loans - €bn	1.4	1.4	1.6	-15%	-4%
Funding - €bn	62.1	63.7	60.2	+3%	-2%
Bonds	27.4	27.6	23.1	+19%	-1%
WM deposits	28.2	27.9	27.6	+2%	+1%
ECB	0.0	1.3	4.6	n.m.	-n.m.
Others	6.5	6.8	4.9	+33%	-5%
Treasury and securities at FV	17.8	18.7	17.4	+3%	-5%

Highlights

- ◆ **Net loss at €4m in 1Q25** (vs €19m net profit in 1Q24), due to:
 - ◆ **Revenues down 59% YoY**, due to lower interest rates/trading income
 - ◆ **Strict control over costs**, down 19% YoY
 - ◆ **No LLPs**
- ◆ **Comfortable funding position, with stock up 3% YoY to €62bn:**
 - ◆ **Bonds: up to €27.4bn**, after ~€1bn issuances in 1Q25 at lower spreads incl. €750m of covered bond
 - ◆ **Deposits: at €28.2bn**, up 2% YoY and 1% QoQ; higher cost of deposits managed to fuel business growth (promotional campaign aimed at future conversion)
 - ◆ **T-LTRO: fully repaid**
- ◆ **Banking book increased by ~€0.9bn YoY**
- ◆ **Loans totaled €1.4bn**
- ◆ **All key indicators at high levels and above BP targets:**
 - ◆ LCR 154%, CBC €19.4n, NSFR 115.5%
 - ◆ MREL liabilities at 42% of RWAs as at Sept24, above requirements (23.57% for 2024), with **limited needs for capital instruments** (80% of the capital instruments issuance provided for in BP23-26 already completed)

Agenda

Section 1. Executive summary

Section 2. 3M/1Q25 Group results

Section 3. 3M/1Q25 Divisional results

Section 4. Closing remarks

Annexes

1. Macro scenario
2. Divisional tables



MEDIOBANCA

MB WELL POSITIONED IN THE NEW INTEREST RATE ENVIRONMENT

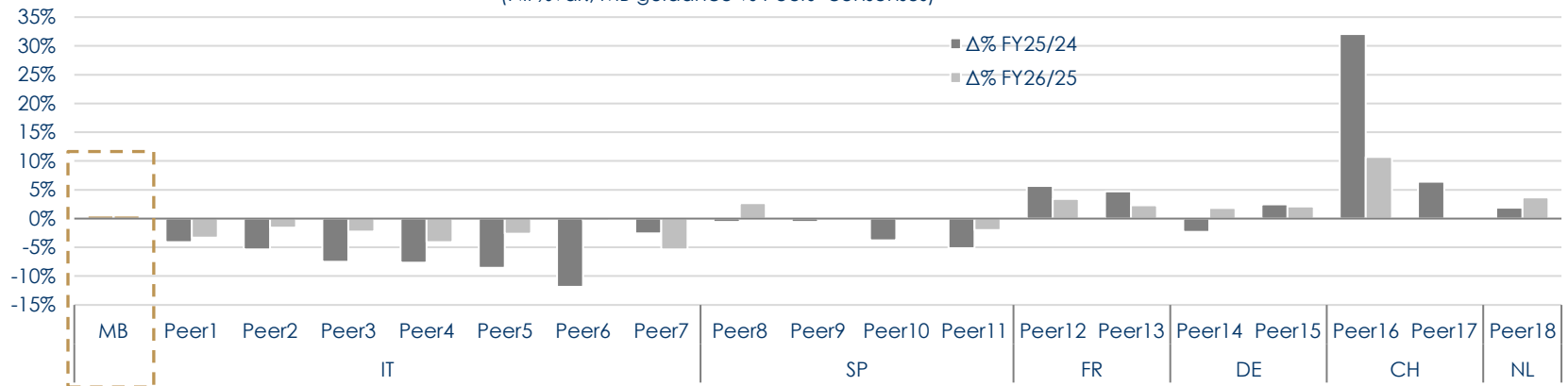
NII FLAT AND FEES INCREASING BY LOW-DOUBLE DIGITS IN NEXT 2Y

Closing remarks

Section 4

NII: MB well positioned in the new interest rate environment, with flat trend ahead vs southern EU declining

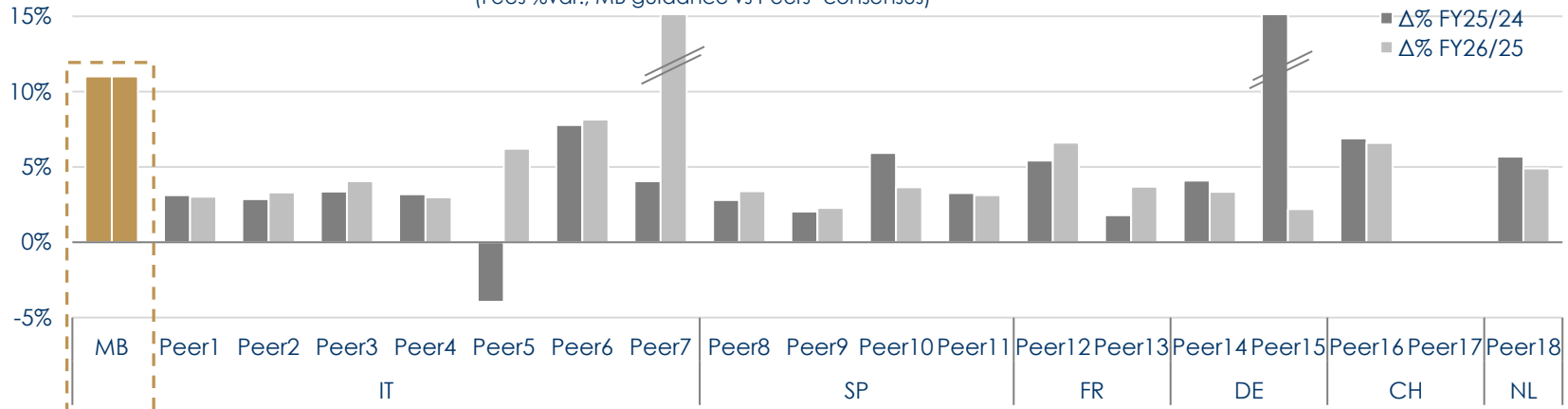
(NII %var., MB guidance vs Peers' consensus)



MB guideline: NII flat in FY25 & FY26

Fees: MB focus on k-light business paying off, with MB best-in-class for fee growth expectations ahead

(Fees %var., MB guidance vs Peers' consensus)



MB guidance: low double-digit growth in fees in FY25 & FY26



EPS GROWING IN BOTH FY24/25 AND FY25/26

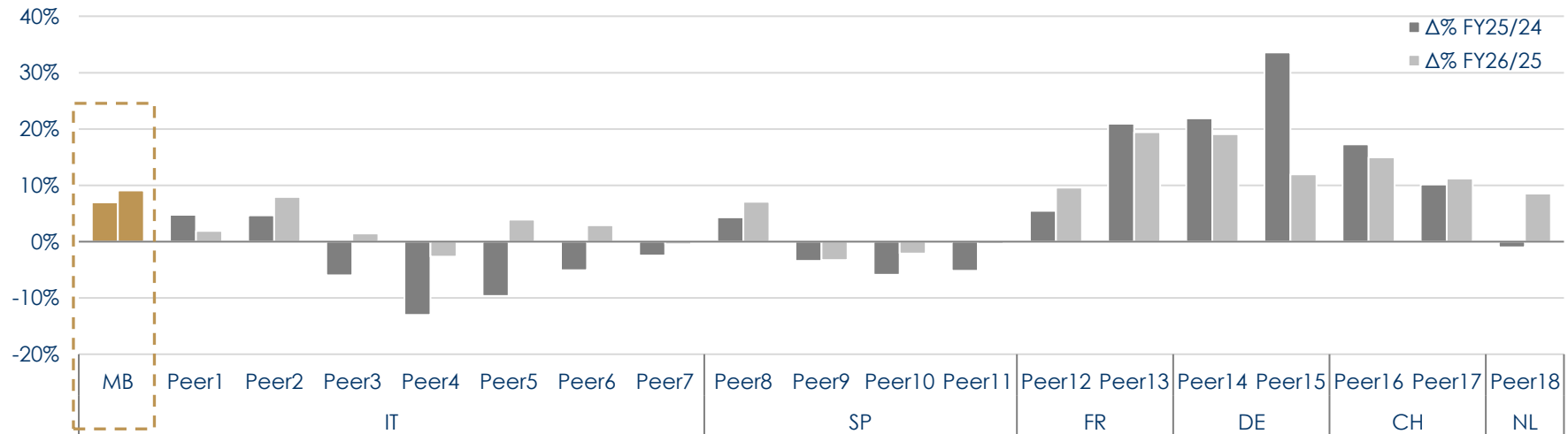
ON THE RIGHT PATH TO REACH BP26 TARGET €1.80

Closing remarks

Section 4

EPS: MB mid-single digit growth expected ahead vs low-single digit growth in Southern EU

(EPS %var., MB guidance vs Peers' consensus)



- ◆ **Mediobanca guidance: EPS25: up 6/8% YoY**
- ◆ **Mediobanca BP26 EPS target: €1.80**



CLOSING REMARKS

DELIVERY OF BP “ONE BRAND-ONE CULTURE” ONGOING

Closing remarks

Section 4

Stronger industrial footprint
feeding high &
sustainable growth

Superior
capital creation

High distribution
with low execution risk

FY25 GUIDANCE¹

CONFIRMED

◆ Growth in TFAs with €9-10bn of NNM p.a. with strong enhancement of physical and digital platform

◆ RWAs decreasing slightly with selective profitable loans growth offset by optimization improved

◆ Moderate growth in banking business revenues, with fees up low double-digit in WM and CIB

◆ C/I ratio at 44% on annual basis
with continuous investments in growth managed efficiently

◆ CoR ratio at ~55bps in part by leveraging overlays

◆ Growth in EPS: up 6/8%¹

◆ Material capital generation and CET1 in 15.5%-16% range² improved

◆ Growth in shareholders' remuneration: cash payout ratio @70%³ + share buyback⁴

1) Assuming macro scenario disclosed in Annex. Including the cancellation of approx. 80% of the shares to be acquired as part of the €385m buyback to be implemented in FY 24-25
 2) Including 70% dividend payout and before SBB to be progressively evaluated
 3) With interim dividend to be paid in May 2025
 4) Approved by ECB and AGM 2024 by €385m, starting on 12 Nov, 2024



MEDIOBANCA

**3M/1Q RESULTS AS AT
30 SEPTEMBER 2024**

Q&A SESSION



MEDIOBANCA

Agenda

Section 1. Executive summary

Section 2. 3M/1Q25 Group results

Section 3. 3M/1Q25 Divisional results

Section 4. Closing remarks

Annexes

1. Macro scenario
2. Divisional tables



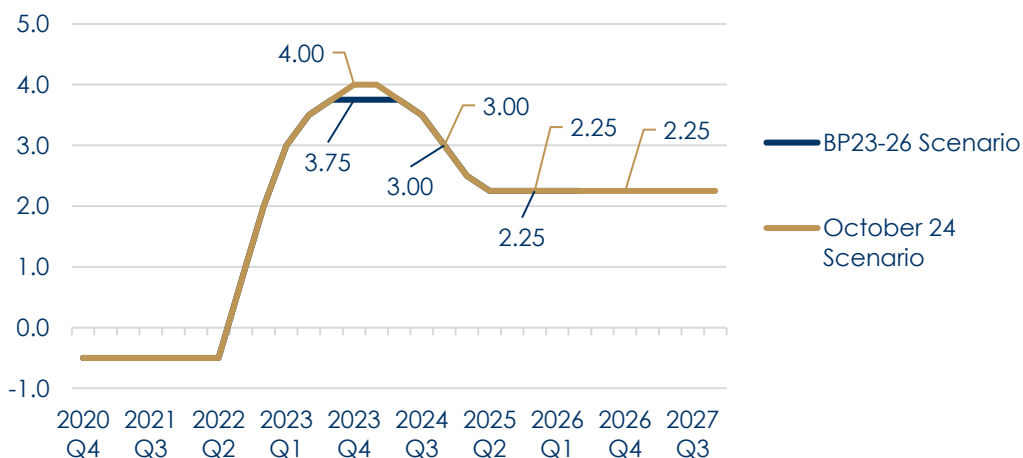
MEDIOBANCA

MACRO SCENARIO AHEAD

Macro scenario

Annex

	Scenario BP23-26				Oct24 Scenario			
	2023 ¹	2024	2025	2026	2024 ¹	2025	2026	2027
IT GDP (y/y)	0.7%	1.3%	1.2%	1.3%	0.8%	0.9%	0.9%	0.7%
EA GDP (y/y)	0.5%	1.8%	2.3%	2.2%	0.8%	1.1%	1.5%	1.5%
IT Inflation (y/y)	6.9%	3.5%	2.7%	2.1%	1.1%	1.8%	1.9%	1.8%
IT Core Infl. (y/y)	4.0%	2.7%	2.1%	2.0%	2.3%	1.9%	1.9%	1.9%
IT Unemp. Rate	8.5%	8.4%	8.2%	8.1%	6.9%	7.4%	7.4%	7.8%
Euribor 3M	2.1%	3.8%	2.9%	2.3%	3.9%	2.9%	2.3%	2.3%
IT 10Y yield	4.3%	4.9%	4.7%	4.7%	3.9%	3.9%	4.2%	4.6%
BTP-Bund spread	210bp	208bp	202bp	200bp	138bp	156bp	160bp	160bp



Monetary policy/interest rates

- ◆ The ECB's rate path proceeds in line with BP23-26 scenario
- ◆ *Bund* yields will remain stable until mid-2025 and then start rising again to stabilize at higher levels
- ◆ BTP-*Bund* spread will widen in 2025 then remain in at [145; 160]bp range over the forecast horizon
- ◆ **In the FY25 time horizon (July24 – June25) short-term interest rates are expected (on average) to decrease by approx. 100bps to 2.9%**

(1) GDP and CPI are annual % change; Unemployment rate is the yearly average; IT 10Y yield and BTP-Bund spread are the 2Q daily average in each year; Euribor 3M is the previous four quarters' average as of 2Q; Scenario BP23-26: 2026 growth and inflation are 2026h1/2025h1; 2026 Unemp. is 1Q and 2Q average



MEDIOBANCA GROUP P&L

3M results as at September 2024

Annex

€m	1Q25 Sept24	4Q24 June24	3Q24 Mar24	2Q24 Dec23	1Q24 Sept23	Δ QoQ ¹	Δ YoY ¹
Total income	865	979	898	867	864	-12%	-
Net interest income	485	492	496	501	496	-2%	-2%
Fee income	231	279	238	242	180	-17%	+29%
Net treasury income	39	39	40	46	48	+2%	-17%
Equity accounted co.	109	168	123	78	141	-35%	-22%
Total costs	(369)	(418)	(389)	(392)	(344)	-12%	7%
Labour costs	(200)	(218)	(205)	(203)	(180)	-8%	+11%
Administrative expenses	(169)	(201)	(184)	(189)	(164)	-16%	+3%
Loan loss provisions	(67)	(56)	(63)	(73)	(60)	+19%	+12%
Operating profit	428	504	446	403	460	-15%	-7%
Impairments, disposals	12	(1)	10	6	(0)		
Non recurring (SRF/DGS contribution)	(2)	(64)	(1)	(25)	0		
PBT	438	439	455	383	459	-	-5%
Income taxes & min.	(108)	(111)	(121)	(123)	(108)	-3%	-
Net result	330	327	335	260	351	+1%	-6%
Cost/income ratio (%)	43	43	43	45	40	-	+3pp
Cost of risk (bps)	51	43	48	57	46	+8bps	+5bps

MEDIOBANCA GROUP A&L

3M results as at September 2024

Annex

€bn	Sept24	June24	Sept23	Δ QoQ ¹	Δ YoY ¹
Funding	62.1	63.7	60.2	-2%	+3%
Bonds	27.4	27.6	23.1	-1%	+19%
Direct WM deposits	28.2	27.9	27.6	+1%	+2%
ECB	0.0	1.3	4.6	n.m.	n.m.
Others	6.5	6.8	4.9	-5%	+33%
Loans to customers	52.0	52.4	51.1	-1%	+2%
CIB	18.4	19.0	18.3	-3%	-
Wholesale	16.4	16.0	15.9	+2%	+4%
Specialty Finance	2.0	3.0	2.5	-33%	-20%
CF	15.3	15.2	14.5	+1%	+6%
WM	16.9	16.9	16.6	-	+2%
Mortgage	12.6	12.6	12.3	-	+2%
Private banking	4.3	4.3	4.3	+1%	+1%
HF	1.4	1.4	1.6	-4%	-15%
Treasury and securities at FV	17.8	18.7	17.4	-5%	+3%
RWAs	47.4	47.6	50.3	-1%	-6%
Loans/Funding ratio	84%	82%	85%	+2pp	-1pp
CET1 ratio (%)	15.4%	15.2%	15.5%		
TC ratio (%)	17.9%	17.7%	17.6%		

WEALTH MANAGEMENT RESULTS

3M results as at September 2024

Annex

€m	1Q25 Sept24	4Q24 June24	3Q24 Mar24	2Q24 Dec23	1Q24 Sept23	Δ QoQ ¹	Δ YoY ¹
Total income	228	234	232	240	218	-2%	+5%
Net interest income	102	105	107	106	107	-3%	-5%
Fee income	124	126	123	132	108	-1%	+15%
Net treasury income	2	2	3	2	2	-9%	-9%
Total costs	(151)	(157)	(155)	(159)	(143)	-4%	+6%
Loan provisions	(1)	1	(2)	(3)	(3)	n.m.	-73%
GOP risk adj.	76	78	75	78	72	-2%	7%
Other	(1)	(0)	0	(2)	(1)		
Income taxes & min.	(23)	(22)	(22)	(26)	(21)	+2%	+6%
Net result	53	55	53	50	50	-4%	+6%
Cost/income ratio (%)	66	67	67	66	66	-1pp	-
LLPs/Ls (bps)	2	(3)	5	8	7	+5bps	-5bps
Loans (€bn)	16.9	16.9	16.9	16.9	16.6	-	+2%
TFA (€bn)	103.2	99.4	96.5	93.6	89.1	+4%	+16%
of which AUM/AUA (€bn)	75.0	71.5	70.1	65.9	61.6	+5%	+22%
of which deposits (€bn)	28.2	27.9	26.4	27.7	27.6	+1%	+2%
NNM (€bn)	2.6	3.3	1.3	2.5	1.2	-22%	+2x
of which AUM/AUA (€bn)	2.3	1.8	2.6	2.4	1.8	+29%	+29%
of which deposits (€bn)	0.2	1.5	(1.3)	0.1	(0.6)	-84%	n.m.
RWA (€bn)	6.1	6.1	5.8	5.9	5.8	+1%	+5%
RoRWA	3.6	3.7	3.7	3.8	3.5	-10bps	+10bps



CIB RESULTS

3M results as at September 2024

Annex

€m	1Q25 Sept24	4Q24 June24	3Q24 Mar24	2Q24 Dec23	1Q24 Sept23	Δ QoQ ¹	Δ YoY ¹
Total income	183	227	194	201	142	-19%	+30%
Net interest income	72	74	80	78	75	-3%	-5%
Fee income	84	136	91	86	48	-38%	+75%
Net treasury income	28	17	22	37	19	+63%	+50%
Total costs	(94)	(113)	(95)	(96)	(76)	-17%	+24%
Loan loss provisions	1	8	2	(5)	6	-85%	-78%
GOP risk adjusted	91	121	101	100	72	-25%	+27%
Other	(1)	(4)	0	(2)	0		
Income taxes & min.	(33)	(43)	(40)	(37)	(24)	-23%	+37%
Net result	57	74	61	61	48	-24%	+19%
Cost/income ratio (%)	51	50	49	48	53	+1pp	-2pp
LLPs/Ls (bps)	(3)	(17)	(5)	11	(12)	+14bps	+9bps
Loans (€bn)	18.4	19.0	18.7	18.9	18.3	-3%	-
RWAs (€bn)	14.2	14.9	16.3	16.0	17.3	-4%	-18%
RoRWA (%)	1.5	1.9	1.5	1.4	1.0	-40bps	+50bps

CONSUMER FINANCE RESULTS

3M results as at September 2024

Annex

€m	1Q25 Sept24	4Q24 June24	3Q24 Mar24	2Q24 Dec23	1Q24 Sept23	Δ QoQ ¹	Δ YoY ¹
Total income	310	301	305	298	286	+3%	+8%
Net interest income	275	266	266	259	254	+4%	+8%
Fee income	35	35	39	38	33	-1%	+7%
Total costs	(90)	(98)	(97)	(92)	(83)	-8%	+9%
Loan provisions	(68)	(66)	(63)	(61)	(60)	+4%	+13%
GOP risk adjusted	152	137	145	145	143	+11%	+6%
Income taxes	(50)	(46)	(48)	(47)	(47)	+9%	+7%
Net result	102	91	98	97	97	+12%	+5%
Cost/income ratio (%)	29	33	32	31	29	-4pp	-
LLPs/Ls (bps)	178	174	169	168	165	+4bps	+13bps
New loans (€bn)	2.1	2.2	2.2	2.0	1.9	-6%	+12%
Loans (€bn)	15.3	15.2	15.0	14.7	14.5	+1%	+6%
RWAs (€bn)	14.3	14.5	14.7	14.5	14.4	-1%	-1%
RoRWA (%)	2.8	2.5	2.7	2.7	2.7	+30bps	+10bps

INSURANCE RESULTS

3M results as at September 2024

Annex

€m	1Q25 Sept24	4Q24 June24	3Q24 Mar24	2Q24 Dec23	1Q24 Sept23	Δ QoQ ¹	Δ YoY ¹
Total income	115	181	126	80	143	-36%	-20%
Impairments	12	0	11	10	(1)		
Net result	121	169	130	86	137	-28%	-11%
Book value (€bn)	4.8	4.6	4.7	4.4	4.3	+4%	+10%
Ass. Generali (13%)	3.9	3.7	3.8	3.6	3.5	+4%	+9%
Other investments	0.9	0.9	0.9	0.8	0.8	+1%	+16%
Market value (€bn)	6.2	5.6	5.7	4.7	4.7	+10%	+31%
Ass. Generali	5.3	4.8	4.8	3.9	4.0	+11%	+34%
RWA (€bn)	8.1	8.1	8.1	8.4	8.5	+1%	-4%
RoRWA (%)	3.2	5.1	3.6	2.3	4.2	-190bps	-100bps

HOLDING FUNCTIONS RESULTS

3M results as at September 2024

Annex

€m	1Q25 Sept24	4Q24 June24	3Q24 Mar24	2Q24 Dec23	1Q24 Sept23	Δ QoQ ¹	Δ YoY ¹
Total income	33	44	46	55	80	-24%	-59%
Net interest income	28	39	36	51	53	-29%	-48%
Net treasury income	2	6	10	2	21	-60%	-89%
Fee income	3	(1)	(0)	2	6	n.m.	-47%
Total costs	(38)	(53)	(45)	(47)	(46)	-29%	-19%
Loan provisions	0	0	(0)	(3)	(3)	+50%	n.m.
GOP risk adj.	(5)	(9)	0	4	31	-52%	n.m.
Other (incl. SRF/DGS contribution ¹)	1	(27)	(2)	(26)	(1)		
Income taxes & minorities	0	10	(4)	(10)	(12)		
Net result	(4)	(26)	(5)	(32)	19	-87%	n.m.
Loans (€bn)	1.4	1.4	1.4	1.3	1.6 ²	-4%	-15%
RWAs (€bn)	4.6	4.2	3.9	4.3	4.3	+11%	+8%

GLOSSARY

MEDIOBANCA BUSINESS SEGMENT

CIB	Corporate and investment banking
WB	Wholesale banking
SF	Specialty finance
CF	Consumer finance
WM	Wealth management
INS	Insurance
AG	Assicurazioni Generali
HF	Holding functions

PROFIT & LOSS (P&L) and BALANCE SHEET

AIRB	Advanced Internal Rating-Based
ALM	Asset and liabilities management
AUA	Asset under administration
AUM	Asset under management
BVPS	Book value per share
C/I	Cost /Income
CBC	Counter Balancing Capacity
CET1 Phase-in	Calculated including "Danish Compromise" benefit (Art. 471 CRR)
CET1 Fully Loaded	Calculation considering the Danish Compromise benefit (~100bps) as permanent
CET1 SREP requirement	Includes: 56% of P2R (1.75%), Capital Conservation Buffer (2.5%), Counter-Cyclical Buffer (0.15% as at 30/06/24), and O-SII buffer (0.125%). The requirement does not include the system risk buffer introduced by the Bank of Italy (50bps by 31/12/24 and 100bps by 30/6/25 of relevant exposures)
CoF	Cost of funding
CoR	Cost of risk
DGS	Deposit guarantee scheme
DPS	Dividend per share
EPS	Earning per share
EPS adj.	Earning per share adjusted ¹

Comparison periods have been recasted, with negligible impacts, after the eighth update of Bank of Italy circular 262/2005 came into force, incorporating the introduction of the new IFRS 17 – Insurance Contracts.

PROFIT & LOSS (P&L) and BALANCE SHEET

ESG	Environmental, Social, Governance
FAs	Financial Advisors
FVOCI	Fair Value to Other Comprehensive Income
GOP	Gross operating profit
Leverage ratio	CET1 / Total Assets (FINREP definition)
Ls	Loans
LLPs	Loan loss provisions
MDA	Maximum distributable amount. Reflects the absence of AT1 instruments, with the use of 1.83% in CET1 instruments
M&A	Merger and acquisitions
NAV	Net asset value
Net profit adjusted	GOP net of LLPs, minorities and taxes, with normalized tax rate (33% for Premier, CIB, Consumer and HF; 25% for PB and AM 25%; 4.16% for Insurance). Covid-related impact excluded for FY20 and 4Q20
NII	Net Interest income
NNM	Net new money (AUM/AUA/Deposits)
NP	Net profit
NPLs	Group NPLs net of NPLs purchased
PBT	Profit before taxes
RM	Relationship managers
RORWA	Adjusted return ¹ on RWAs ²
ROTE	Adjusted return on tangible equity (book value) ¹
RWA	Risk weighted asset
SRF	Single resolution fund
TBV	Shareholders' equity net of intangibles, dividend accrual for the period and minorities
TBVPs	TBV per share
TC	Total capital
TFA	AUM+ AUA+ Deposits

Notes

- 1) Based on net profit adjusted (see above)
- 2) INS RWA include K absorption for concentration limit



DISCLAIMER & DECLARATION OF HEAD OF FINANCIAL REPORTING

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These forward-looking statements include, but are not limited to, all statements other than actual data, historical or current, including those regarding the Group's future financial position and operating results, strategy, plans, objectives and future developments in the markets where the Group operates or is intending to operate.

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Declaration by Head of Company Financial Reporting

As required by Article 154-bis, paragraph 2 of Italian Legislative Decree 58/98, the undersigned hereby declares that the stated accounting information contained in this report conforms to the documents, account ledgers and book entries of the company.

Head of Company Financial Reporting
Emanuele Flappini



INVESTOR CONTACT DETAILS

Mediobanca Group Investor Relations

Piazzetta Cuccia 1, 20121 Milan, Italy

Email: investor.relations@mediobanca.com

+39 02 8829 860/347

<http://www.mediobanca.com>